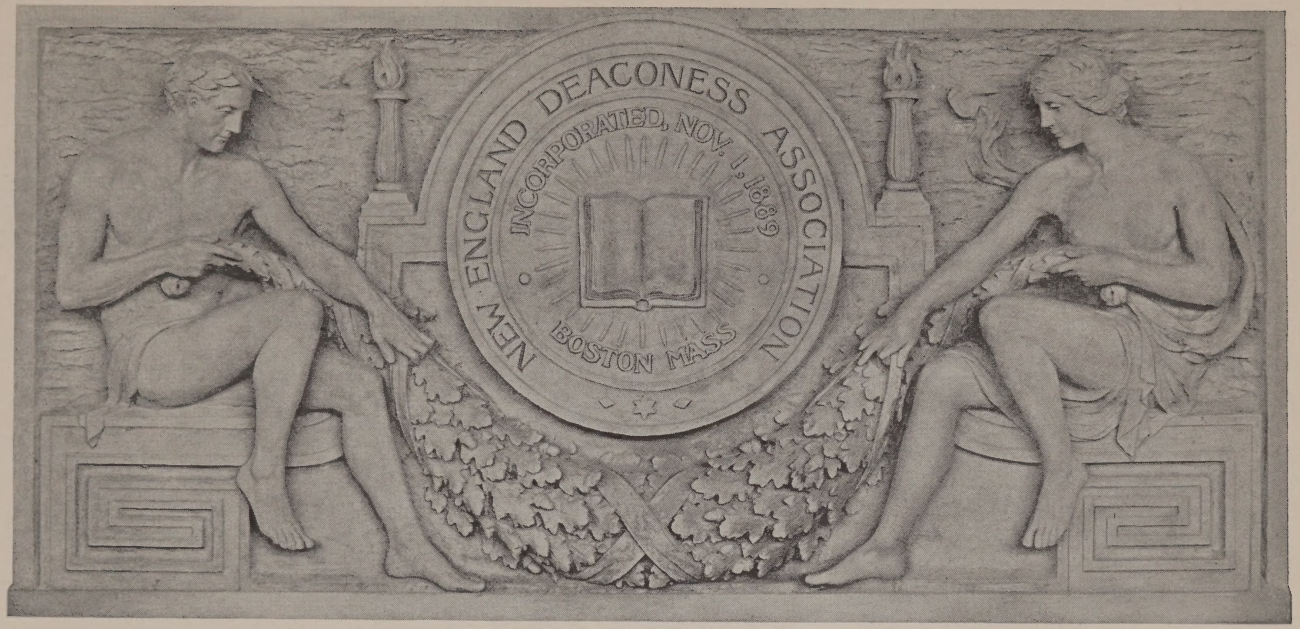
THIRTY-THIRD YEAR

Annual Report of the New England Deaconess Association

AN INSTITUTION OF THE METHODIST EPISCOPAL CHURCH

HOSPITAL IN BOSTON
HOSPITAL IN CONCORD
HOSPITAL IN ROXBURY
HOME IN CONCORD
HOME IN HAVERHILL

BOSTON, MASSACHUSETTS
1922



LIFE-SIZE CARTOUCHE REPRESENTING STRENGTH AND MERCY OVER FRONT ENTRANCE OF NEW HOSPITAL BUILDING

YEAR BOOK

OF THE

NEW ENGLAND DEACONESS ASSOCIATION

For the Year Ending December Thirty-first

Nineteen Hundred and Twenty-two

REV. WILLARD T. PERRIN, PH.D. . PRESIDENT EMERITUS
WILLIAM T. RICH . . . . . PRESIDENT
C. H. J. KIMBALL . . . . . TREASURER

137 Milk St., Boston

J. L. SPAULDING, JR. . . . . CLERK
CLARENCE W. WILLIAMS, COR. SEC. & EXECUTIVE OFFICER

Office of the Association, Deaconess Road, Boston

REV. J. EDWIN LACOUNT (Resigned) . . FIELD SECRETARY

Institutions and Superintendents, 1922

Hospitals—Boston, Massachusetts; Concord, Massachusetts

MISS ADELIZA A. BETTS, R. N. . GENERAL SUPERINTENDENT
MISS SUSAN E. EMMOTT, R. N.
SUPERINTENDENT HOSPITAL IN CONCORD

Home in Haverhill, Haverhill, Mass.

MISS CLARA WOOD . . . . . SUPERINTENDENT

Home for Aged Methodist Women, Concord, Mass.

MISS MOLLIE E. DETWILER . . . . SUPERINTENDENT

Palmer Memorial Hospital, Roxbury, Mass.

MISS SADIE A. HAGEN . . . . . SUPERINTENDENT

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New England Deaconess Association

Organization January 23, 1923

President Emeritus; Rev. Willard T. Perrin, Dentonia Park, Toronto, Ontario, Canada.
President of the Corporation: William T. Rich, 200 High St., Boston, Mass.

Vice-Presidents

S. T. Emery — Everett O. Fisk
Bishop Edwin H. Hughes — Hon. John L. Bates
C. C. Bragdon

Clerk of the Corporation: J. L. Spaulding, Jr., 66 King St., Dorchester.
Treasurer: C. H. J. Kimball, 137 Milk St., Boston.
Counsel: George M. Weed, Esq., 40 Central St., Boston.
Corresponding Secretary and Executive Officer: Clarence W. Williams, Deaconess Rd., Boston.
Field Secretary:

Members of the Corporation

Alfred H. Avery, Waters Ave., Everett.
Lorenzo D. Baker, 148 State St., Boston.
Hon. John L. Bates, Tremont Bldg., Boston.
Edwin P. Bliss, 170 Summer St., Malden, Mass.
Howard D. Brewer, Worcester, Mass.
Mrs. S. C. Cary, Gardner, Mass.
Frank W. Carter, 349 Congress St., Boston.
Hon. Horace A. Carter, Needham Heights.
Rev G. S. Chadbourne, 11 Cass St., Melrose, Mass.
Calvert Crary, Foster St., Newtonville.
Mrs. J. W. Cushing, 1577 Beacon St., Brookline.
Mrs. R. S. Douglass, 18 Fuller St., Brookline.
Mrs. F. H. Eaves, 31 Waban St., Roxbury.
Miss Mabel T. Eager, 49 Seminary Ave., Auburndale, Mass.
S. T. Emery, 120 Water St., Boston.
E. O. Fisk, 120 Boylston St., Boston.
Mrs. H. C. Gallagher, Hillside St., Milton, Mass.
Rev. E. J. Helms, Morgan Memorial Church, Boston.
Bishop Edwin H. Hughes, 235 Summer St., Malden, Mass.
C. H. J. Kimball, 137 Milk St., Boston.
H. E. Locke, 99 Chauncy St., Boston.
Mrs. F. A. Patterson, 39 Canterbury Rd., Newton Highlands, Mass.
Rev. W. T. Perrin, Dentonia Park, Toronto, Ontario, Canada.
Fred A. Powdrell, 251 Causeway St., Boston.
Rev. C. F. Rice, 59 Fourth St., Medford.
William T. Rich, 200 High St., Boston.
J. L. Spaulding, Jr., 66 King St., Dorchester.
Charles H. Watkins, 18 Oliver St., Boston.
Rev. T. C. Watkins, 684 Highland Ave., Needham Heights, Mass.
Mrs. T. C. Watkins, 684 Highland Ave., Needham Heights, Mass.
A. R. Weed, 40 Central St., Boston.
G. M. Weed, 40 Central St., Boston.
Mrs. J. W. Wilbur, 127 Winthrop Rd., Brookline

CONFERENCE MEMBERS

Rev. Robert A. Colpitts, Fall River, Mass.
Rev. John L. Ivey, Winthrop, Mass.
Howard W. Selby, Springfield, Mass.
Rev. T. Ross Hicks, Haverhill, Mass.
Mrs. F. C. Carey, Haverhill, Mass.
V. A. Irish, Enosburg Falls, Vt.
Rev. Frank W. Lewis, St. Albans, Vt.
Mrs. F. H. Hall, Portland, Me.
Rev. R. F. Lowe, Rumford, Me.
Rev. Charles A. Purdy, Winterport, Me.
Miss Amanda M. Wilson, Bangor, Me.
Rev. John W. Annas, Providence, R. I.

NOMINATING COMMITTEE OF THE CORPORATION FOR 1924

S. T. Emery.
H. E. Locke.
Mrs. S. C. Cary.
Mrs. T. C. Watkins.
Fred A. Powdrell.

ANNUAL MEETING ON TUESDAY, JANUARY 22, 1924
A special motion calls for prepared ballots at the Annual Meeting.

Executive Committee

The President and Clerk of the Corporation, the Chairman and Secretary of the Board of Managers, the Treasurer, and

Alfred H. Avery, Waters Ave., Everett, *Chairman.*
Hon. Horace A. Carter, Needham Heights.
Calvert Crary, Foster St., Newtonville.
S. T. Emery, 120 Water St., Boston.
H. E. Locke, 99 Chauncy St., Boston.

BOARD OF MANAGERS

THE EXECUTIVE COMMITTEE, THE SECRETARIES, THE SUPERINTENDENTS OF DEPARTMENTS AND

REV. CHARLES F. RICE, 59 Fourth St., Medford, Mass., *Chairman.*
MRS. T. C. WATKINS, 684 Highland Ave., Needham Heights, *Secretary.*
MRS. SETH C. CARY, Gardner, Mass.
REV. GEORGE S. CHADBOURNE, 11 Cass St., Melrose.
REV. JAMES E. COONS, 65 Beltram St., Malden, Mass.
MRS. J. B. CUMMINGS, 67 Eastern Ave., Worcester.
MRS. J. W. CUSHING, 1577 Beacon St., Brookline.
MRS. C. K. DARLING, Concord, Mass.
MRS. R. S. DOUGLASS, 18 Fuller St., Brookline.
MRS. F. H. EAVES, 31 Waban St., Roxbury.
MISS MABEL T. EAGER, 49 Seminary Ave., Auburndale, Mass.
REV. EDWARD A. ELLIOTT, 177 Hancock St., Cambridge.
MRS. S. T. EMERY, Newton Centre, Mass.
MRS. E. O. FISK, 135 Winthrop Rd., Brookline.
MRS. R. A. FOSS, Washington St., Assinippi, Mass.
MRS. A. L. FLANDERS, 49 Longwood Ave., Brookline.
MRS. H. C. GALLAGHER, Hillside St., Milton, Mass.
MRS. E. WARREN GRIFFITH, 185 Hancock St., Cambridge.
MRS. SHERMAN HOAR, Concord, Mass.
MRS. S. W. JOHNSON, 200 Riverway, Longwood, Mass.
MISS ELIZA M. LADNER, 23 Plumer St., Everett, Mass.
MRS. R. S. LAMBERT, 36 Crescent St., North Plymouth, Mass.
REV. WILLIAM R. LESLIE, 5 Fairbanks St., Brookline.
MR. E. C. LINN, 93 Williston Rd., Brookline.
MR. FRANCIS P. LUCE, 140 Washington St., Boston.
MRS. F. A. PATTERSON, 39 Canterbury Rd., Newton Highlands.
REV. WEBSTER H. POWELL, 38 Langdon St., Cambridge.
REV. CHARLES E. SPAULDING, 15 Berwick St., Worcester.
REV. J. M. SHEPLER, 85 Washington Park, Newtonville, Mass.
MR. E. RAY SPEARE, 156 Sixth St., East Cambridge.
MRS. ROLAND E. THORPE, Franklin Park, Mass.
MR. CHARLES H. WATKINS, 18 Oliver St., Boston.
MRS. J. W. WILBUR, 127 Winthrop Rd., Brookline.
MRS. C. W. WILLIAMS, 191 Audubon Rd., Boston.
MRS. M. A. WILLIAMS, 56 Elmore St., Newton Centre.

STANDING COMMITTEES OF THE BOARD OF MANAGERS

The Corresponding Secretary is *ex officio* a member of all Standing Committees.

Hospital in Boston

Mrs. H. C. Gallagher, *Chairman.*
Miss Mabel T. Eager, *Vice-Chairman*
Mrs. T. C. Watkins, *Secretary*
Mr. Calvert Crary
Mrs. J. W. Cushing
Mrs. F. H. Eaves
Mrs. A. L. Flanders
Rev. William R. Leslie
Mr. E. C. Linn
Mrs. F. A. Patterson
Mr. William T. Rich
Mrs. Mary A. Williams

Palmer Memorial Hospital Operating Committee

Mr. H. E. Locke, *Chairman*
Mr. C. H. J. Kimball, *Vice-Chairman*
Mrs. Roland E. Thorpe, *Secretary*
Mr. E. P. Bliss
Mrs. S. C. Cary
Mrs. S. T. Emery
Mrs. E. Warren Griffith
Mr. F. A. Powdrell
Mr. J. L. Spaulding, Jr.
Mrs. C. W. Williams

Home for Aged Methodist Women

Mr. J. L. Spaulding, Jr., *Chairman*
Rev. E. A. Elliott, *Vice-Chairman*
Rev. G. S. Chadbourne
Rev. J. E. Coons
Mrs. J. B. Cummings
Mrs. R. S. Douglass
Miss Eliza M. Ladner
Mrs. R. S. Lambert
Rev. C. E. Spaulding
Rev. T. C. Watkins
Mr. G. M. Weed

Home in Haverhill

Mrs. J. W. Wilbur, *Chairman*
Mrs. S. T. Emery, *Vice-Chairman*
Mrs. R. A. Foss
Mrs. S. W. Johnson

Supplies

The Corresponding Secretary, the Treasurer and the Superintendents of the Institutions.

Nominating Committee

Rev. Edward A. Elliott, *Chairman*
Rev. William R. Leslie
Mrs. E. Warren Griffith

DEACONESSES AFFILIATED WITH THE ASSOCIATION DURING THE YEAR 1922

* TRAINING SCHOOL FOR CHRISTIAN SERVICE

Affiliated with Boston University School of Religious Education

ROBERTSON, ALICE MARTHA, A.M., Dean of Women

HOSPITAL IN BOSTON

BETTS, ADELIZA A., R. N., Superintendent
BARKER, ALICE M., Reception Deaconess and Chaplain
HAMILTON, MARION, Nurse-training
RUUD, MINA L., Head Nurse

HOME IN HAVERHILL

WOOD, CLARA, Superintendent and Field Worker
HAHN, EMMA, Matron

HOME FOR AGED METHODIST WOMEN

DETWILER, MOLLIE E., Superintendent
COLSON, SUSAN D., Assistant

PALMER MEMORIAL HOSPITAL

HAGEN, SADIE A., Superintendent
RAYNES, ANNIE, Assistant
ANDERSON, EMMA S.

NEW ENGLAND DEACONESS ASSOCIATION

General Office

HARDING, ORIANNA F., Field Worker

* Until July 1, 1922.

SOME IMPORTANT DATES IN DEACONESS WORK

Resolutions were adopted by the New England Conference at Worcester April, 1889, recommending the establishment of a Deaconess Home and Training School in Boston or vicinity. The following were constituted a committee to whom was entrusted the preliminary work to the establishment of such institutions: William Nast Brodbeck, William R. Clark, Warren P. Adams, Willard S. Allen, Mrs. J. W. Cushing, Mrs. Silas Peirce, Mrs. T. C. Watkins. At the first meeting of this Committee held April 10, 1889, Mrs. J. W. Cushing reported an appropriation of $150 by the Woman's Home Missionary Society and a personal contribution of $100 as a neucleus for the Home and Training School.

The New England Deaconess Home and Training School were incorporated November 30, 1889, and reincorporated as the New England Deaconess Association March 28, 1901, with President, Rev. William R. Clark; Vice-President, Rev. W. N. Brodbeck; Clerk, Mrs. Emma H. Watkins; Treasurer, Mrs. J. W. Cushing.

The Deaconess Home and Training School were opened at 45 East Chester Park, November 20, 1889, with Miss Mary E. Lunn, Superintendent.

The Deaconess Hospital in Boston was opened February 5, 1896, with Miss Mary E. Lunn, Superintendent. Removed to 175 Pilgrim Road, its present building, April 15, 1907, with Miss Adeliza A. Betts, Superintendent since 1900. The Brodbeck Cottage, an annex to the Hospital, was opened November 15, 1915.

A Training School property was provided January 28, 1906, with Miss Orianna F. Harding, Superintendent. The new building was occupied the summer of 1913, with Miss Alice M. Robertson, Superintendent-Principal.

The Haverhill (Fresh Air) Home was opened the summer of 1907, with Miss Mary Anna Taggart, Superintendent.

The Deaconess Hospital in Concord was opened November 15, 1911, with Miss Lucy Cherille Robinson, Superintendent. The Private Ward Annex was opened July 1, 1916, with Miss Edith F. Bennett, Superintendent.

The Home for Aged Methodist Women at Concord, Mass., was opened November 15, 1913, with Miss Sadie A. Hagen, Superintendent.

The Palmer Memorial Hospital for Chronic Medical Cases at 560 Blue Hill Ave., Roxbury, was opened on June 1, 1920, with thirty-nine beds available, with Miss Sadie A. Hagen, Superintendent.

REPORT OF THE CORRESPONDING SECRETARY AND EXECUTIVE OFFICER

CLARENCE W. WILLIAMS

THE proposed addition to our Boston Hospital, as shown in the report of last year, is fast becoming a reality. The noise of the steam shovel, the hoisting engine and the workman's hammer have been something of a disturbing element but, nevertheless, it has been pleasant music to those of us who for years have been anticipating it. It has upset the work of the Hospital somewhat but everyone has gladly accepted the situation and the work is now going along in a very satisfactory manner.

In the annual report of last year I tried to give you a comprehensive idea of the exterior of the new building extension. At that time I could say very little about the inside plans as they were far from being completed, although a great deal of study had been put into them and several sketches made. As none of these had met with the unqualified approval of both the Building Committee and the Officers of the Hospital, they were finally discarded and new ones created, each an improvement upon the one preceding it, until we now feel we have perfected a plan which will prove satisfactory to all concerned as regards the interior arrangement of our Hospital and its equipment.

On February 16, 1922, the plans were signed, as acceptable, by the six members of the Building Committee, and on April 3rd the general contract was awarded to the W. H. Whitcomb Construction Co. of 6 Beacon Street, Boston. The building is now entirely closed in, partitions are being set and plastering going on.

This extension will give at least 117 additional beds and a possible change in the arrangement of beds, when the wards are furnished, may bring this up to 125, giving a bed capacity in the entire building of about 175.

Having assisted in the planning and equipping of many hospitals, I do not hesitate in saying that our building, when finished, will be as complete as any hospital of its size of which I know. Some have more bed capacity and many have more buildings for special work, but for general hospital purposes I believe ours will equal any of them.

May I now take you inside the building that you may become somewhat familiar with it before the Opening Day?

The main entrance will be changed from Pilgrim Road to

Deaconess Road. Here the slope of the land is such that we gain a floor in the new building which is above the sub-basement and on a level with the basement of the old building, giving us four complete floors in the new section, whereas we have but three in the old. All the space on these four floors, including the basement, has been so planned that there is little or no waste room and when once it is put into service, every part of the building will become a beehive of activity.

On entering, we pass through the vestibule where the patient receives his first impression of the Hospital. This is to be attractively finished, with walls of American Bathstone and flooring of similar material. We then come into the main entrance hall, on either side of which will be the general administration offices of the Hospital. Here will be located the offices of the Superintendent, the clerical force, telephone station, etc. Facing the entrance is the foyer which is an extension of the main hall. This will be roomy and attractive with its finish of hard plaster, panelled and appropriately decorated. Here may be located our Reception Deaconess where she can readily extend a word of welcome to those coming into the Hospital and easily find out their wants.

A broad corridor leads east and west connecting with the present cross corridor and domestic department of the old building at the east. Going west this corridor connects with a cross corridor in the new building, leading north and south, off which will be very attractive private rooms. These together with two good-sized public wards, which are adjacent and off the broad corridor, will be for the use of diabetic patients. An assembly room and a diabetic dining room with private corridor connections will be at the north side of the building just at the rear of the foyer.

The second, third and fourth floors have been planned very much alike and a broad stairway connects these floors as do two electric pushbutton control elevators. One is especially designed for passengers and goes from the basement to the roof. The other is for domestic service and is so planned that food trucks can be taken from the kitchen floor directly to the large diet kitchens on the floors above. Each of these upper floors has a rear airing balcony which is between two wings of the new building. Here bedding and mattresses can be taken for airing purposes and not be unduly exposed to public gaze. The balcony is also planned so that a patient in a wheel chair may be rolled out and not be exposed to outside elements.

I wish to speak especially of one idea, a suggestion of the Superintendent, which has been carried out on the second floor. Here a suite of two rooms has been planned, one of which will be

fitted up as a regular private room. The other, which has a fireplace and three windows with pleasant outlook, will be fitted up as a retiring room. Thus a patient in a ward who is on the danger list may have his bed changed into the private room while friends of the patient may have the use of the retiring room so as to be near at hand in case they are needed. In this way they will be entirely by themselves in a pleasant and comfortable room, with the patient in a private room close at hand.

I do not know of any institution that has set aside a suite of rooms for this purpose but it is felt that it would be a great comfort to many who otherwise would have to enter an open ward or wait in a public waiting room while under great strain and anxiety. We shall watch with interest the working out of this plan and the results which will be shown in the degree of comfort and satisfaction it gives both to a patient who is critically ill and to the waiting friends.

On each of the three upper floors there will be located a conveniently arranged Nurses' Chart Room, adjoining which will be a well-equipped and inviting Rest Room. This will not only be used as a rest room for the nurses but the head nurse may invite into it any friends of the patient with whom she wishes to privately confer.

Off the main corridor on each of these floors there will also be a waiting alcove for the use of such visitors as may be obliged to wait a short time before seeing their friends. By waiting here they avoid interfering with the regular corridor service.

On each floor at the end of the cross corridor at the west, off which are all of the private rooms in the new building, there is a spacious solarium commanding a very fine view of the Riverway which is a part of the Metropolitan Park System.

Altogether, the new part of the building will give us private rooms for about twenty-seven patients. There will be several two and three-bed wards and a number of six and seven-bed wards. When put into service in connection with the present building, these three upper floors will accommodate more than fifty patients on a floor, which is just about equal to what we are now able to accommodate in the entire hospital unit.

In the area at the fourth floor, between the wings of the old and new building, there will be a large new major operating room arranged so as to accommodate public clinics. There will also be a well-equipped Surgical Laboratory and this entire floor will be devoted wholly to surgical purposes.

In the basement, at the southwest end of the building, will be a thoroughly equipped Medical Laboratory. The X-Ray Department of four rooms will come directly under the main entrance. A well-located Mortuary is provided and a complete

Drug Room will be located so as to be isolated from the rest of the activities on this floor.

On the roof of the building there will be a large Sun Room and a covered Promenade for convalescent patients. The Sun Room will be entirely enclosed with casement windows and there is a fine view in all directions, looking over the City to the north and east and to the hills at the south and west.

The Sun Room floor and all the main corridors, foyer and offices are to be covered with the new Stedman Naturized Flooring which is noiseless as well as attractive and durable. The wards and private room floors will be covered with Battleship Linoleum.

There is a new rear entrance to the basement where general supplies for the Hospital will be received. This will have a slide for heavy freight which will enter a back passageway to a large store-room. Off this passageway is also planned large cold storage rooms, and a complete cold storage and ice-making plant is being installed in connection with the present power plant. This will not only take care of the receiving refrigerators on this floor but will also cool the boxes on the kitchen floor in the present building and refrigerators in each diet kitchen and in the Laboratory. The Mortuary Boxes will also be cooled from this plant.

A rather unique feature for hospital practice is being installed in connection with the cold storage plant. A system of ice-cooled drinking water will be circulated to each floor of the Hospital, having two places of access so that a nurse can provide ice-cold drinking water for her patient without taking time to procure ice. Several features in the equipment of the building have been studied out to aid the nurse so that she may save her strength as much as possible for the care of her patient, and this is one of them. Another is, that off each ward and private room there will be provided a private toilet service so that the nurse can care for her patient without going through the corridors to the public service room.

A very complete nurse call system will be installed, connecting every bed with the desk of the Head Nurse and giving a light signal over the door. A room has been provided for special nurses where they will have their lockers and toilet rooms entirely independent of the regular service department of the Hospital, and in many other little details effort has been made to conserve the strength of the nurse and to guarantee quick and efficient service for the patient.

In order to meet the standardization requirements of the American College of Physicians and Surgeons a Permanent Medical and Surgical Staff has been organized and entered upon

its duties on January 1, 1923. This will require the keeping of a very complete system of records and a fire-proof vault has been installed in connection with the Administration Offices. Also a similar vault has been provided for the keeping of plates in connection with the X-Ray Department. Fire protection and escapes have been thoroughly provided for all emergencies, fully in accordance with the building laws of the City of Boston.

When all necessary changes have been made in the old building, both in the Surgical and Domestic Service Departments and the new building is finished, I believe the Hospital will be as well adapted to the service we hope to render to the general public as anything we have ever contemplated, and when the exterior, including driveways and paths, has been completed I feel assured we shall have an institution which will fulfill the expectations of all who have helped in any way to make this undertaking a success.

We have often been told that the spirit of our Hospital is very different from many others and that our methods of treatment are fully as progressive as any in Greater Boston. This, together with the acquisition of our notable Staff of Physicians and Surgeons, makes us feel certain that very quickly after the opening of the new building the demand for beds will be so great that we shall still be short of accommodations. The work in our institution has been well carried on these many years and its reputation is broadcast. Our early concern, now, should be to keep this high standard ever before the public.

In the large interest which we are having in the development of this particular part of our work, we must not forget the other Departments. The development at the Palmer Memorial has been going on in a most satisfactory way under the leadership of its efficient Committee and Superintendent. There are many questions of deep concern which have to be solved constantly in carrying on an institution of this kind. The results, however, thus far have been most remarkable and much credit is due the management.

Much also could be said of the work in Concord, both at the Home for Aged Methodist Women and at the Hospital. We appreciate all the efforts that have been put forth in behalf of these two institutions and what has been accomplished fully demonstrates the necessity of their existence.

The work in Haverhill has been carried on in a very acceptable manner during the past year and most of the funds have been provided for this purpose, independent of our budget

The Training School for Christian Service having estab-

lished itself on a firm basis as an integral part of Boston University School of Religious Education and the new work going on in connection with the Hospital making it imperative that we have more room for the Training School for Nurses, there seemed no choice in the course to pursue in regard to Harris Hall for the coming year. Consequently, the Executive Committee, with much regret, voted that the use of Harris Hall be withdrawn from the School of Religious Education and that it be used for the time being, at least, as a Home and Training School for Nurses. The building is well adapted in every way to this purpose and over forty nurses are now enjoying its advantages. As our work extends this number will be considerably increased.

Rev. J. Edwin Lacount, our Field Secretary, has been creating great interest in our work during the year by presenting the motion picture entitled "The House of Life" and in other ways bringing the work before summer and fall gatherings and individual churches. We speak with regret when we say that we shall miss his efforts and his untiring devotion to our work when he leaves us for another field of labor. He is, however, going back into his chosen calling, the preaching of the Gospel. We should be glad to have him remain a longer time with us and it will not be an easy matter to secure a man to fill this most important position,—one who can meet the pastors of New England and the Methodist public in general in as pleasing a way as has been done by our Brother. He goes from us with the best of wishes from all the members of the Association and we bid him Godspeed in his work.

Our Association has suffered a great loss in the death of one who has given many years of faithful service to our work. On December 9, 1922, our First Vice-President, Mr. Silas Peirce, passed on to his reward. Representatives from the Association attended the funeral services and a floral offering, which was but a meager expression of the esteem in which we held him, was sent.

Our Officers, Committees, Superintendents, and Co-workers in all the Departments of Service have been giving their best and, as the Executive Officer of the Association, I take this opportunity of extending to them my heartfelt thanks and words of appreciation. The past is behind us. The future we cannot foretell. The present is with us. We must work as God leads us to carry on that which He has committed to our care. The results we may anticipate and yet we must leave them in His hands. What of the future? We do not know but the present we must take care of. May God direct our efforts for service!

LEGACIES AND DONATIONS
For the Year 1922

Hospital Building Fund	$35,738.18	
Hospital Endowment Fund	1,335.00	
Home for Aged Methodist Women	15.00	
Home for Aged Methodist Women Endowment Fund	580.00	
Home for Aged Methodist Women Deposit Account	1,843.38	
Palmer Memorial Hospital Endowment Fund	2,100.00	
Special Annuity Fund	25,000.00	
Estate of Emma F. Smith-Hamilton	67,020.67	
Boston Hospital	2,193.25	
Palmer Memorial Hospital	5,427.86	
General Income	4,760.60	
Campaign Fund	14,951.88	
American White Cross	12,417.22	
		$173,383.04

REPORT OF THE FIELD SECRETARY

REV. J. EDWIN LACOUNT

FIVE years ago on the 23rd of next April the Executive Committee of this Association elected me as its first Field Secretary and on the first of September following I began active service. Neither time nor good taste will permit anything like a detailed account of work done during these years. The record speaks for itself. But, as this is my last report it may be fitting that a few observations should be made.

During the time in which I have been associated with the Association in service we have passed from an organization doing many things to an organization of specialized service functioning through institutions alone. At the time when I assumed office, conditions incident to the war had made themselves felt in the treasury of the Association for more than a year, and the deficit was rapidly increasing. Nothing like this had taken place in the history of the Association. War conditions were responsible. Beside this alarmingly increasing deficit there was a growing irritation, because of lack of room, on the part of those who desired to come to it as patients. Added to this was a growing dissatisfaction within the work itself because the number of beds at our disposal could not provide adequate accommodations for the physicians and surgeons who had stood by us in our work for years. We had long passed the date when the expansion of our Boston Hospital should have taken place. It was equally true that the natural evolution of Deaconess Work had been halted for years and the attitude of our Church in general toward Deaconess Work was in a very confused state. Retarded development was written over our institutions, and the problem of our Association was how to inaugurate a real advance.

A deal of hard work was done in the interest of conserving all that was vital in Deaconess Work and in assisting it to project itself into the future adapted to the changed needs and sentiments of our great Church in the new era. Our Association may be proud of the leadership which it exerted during the days of testing through which Deaconess Work had to pass and we may all be glad now that the work has become so adjusted that the future will prove the wisdom of the action taken. I count it a privilege to have shared with you in the difficult task of helping to broaden and adapt Deaconess Work to the changed conditions. There is still a very great misunderstanding of Deaconess Work and the Deaconess Worker but the future is

bright and as understanding comes the Deaconess Worker will come into her own in the Church and will hold a position which is all that any consecrated young woman can desire.

The most difficult problem to solve in order to make possible a large advance in our hospital program has been the lack of understanding of Methodist folk with reference to the meaning and value of our ministry of healing. This ignorance was nearly universal in the Church at large. It would seem as if the work done by our Methodist Hospitals would have led to a comparitively widespread knowledge of the efficiency of this work. But, it was plain five years ago that few of our preachers, and few of our laymen, really grasped the meaning of this work. Our hospital workers here and elsewhere across the country have gone on quietly doing their work with the finest of spirit, but only those who were blessed by it seemed to know much about it. The function and place of the church hospital in the general hospital program of our country and in the program of Christianity represented an area of thought entered by comparatively few of our people. A church hospital to the average preacher and to the average congregation was "just another hospital." Its peculiarities, its differences, its mission were not recognized.

That the Church had a unique contribution to make in the hospital world at large which no other organization could make was little known. Yet, the atmosphere of our own Boston Hospital had been doing something for people that had contributed largely both to the saving of life and the recovery of health. The setting of the minds of patients at rest through the natural, wholesome, and unostentatious, spiritual ministrations of kindly Christian hearts was, and still continues to be, a very vital factor in caring for the sick. The Church is the only organization that can contribute this influence.

It was little recognized also that a church hospital is an educational institution of no mean value. Many Christian people have deplored the fact that we have so small a proportion of Christian nurses in the profession at large, and so few Christian nurses who choose to serve in the mission fields. But, our people seemed never to have given much thought to the proposition that if we are to have Christian nurses going forth to practice their profession with the devotion of Christian women we must train Christian girls in the atmosphere of a church hospital.

Again the church hospital seems to have had little place as a missionary enterprise in the thinking of our Christian folk and yet we all agree that there is no way to propagate the Christian faith equal to the influence of fine Christian char-

acter. If this is true there is certainly no place where people mingle, and influence is felt, that gives better opportunity for the appreciation of Christian character than in the hospital where the very atmosphere of the place is created by Christian folk. During the days of crisis when one lies seriously ill and when all the lesser values of life sink into insignificance and all the higher values stand out in bold relief, one is quick to understand the superior quality of lives dedicated to God and to the doing of good and some new clear interpretations of vital religion are sure to be made. This kind of interpretation is never missundertood, and is most effective. When we know the number of types of religious faith and unfaith that flow through the doors of the New England Deaconess Hospital we get a faint idea of what this kind of ministration in the name of Christ means. Indelible impressions and records are made on the minds of these patients and a new friendliness toward organized Christianity and toward Methodism springs up in the lives of many who differ from us in thought, often radically, but who have come to recognize the genuineness of the faith we hold.

The Church at large also seemed to have no conception of the value of the church hospital when stated in terms of the conservation of the ministry. Yet millions of dollars would be necessary to replace the men and the women of our parsonages whose lives have been saved or whose health has been recovered sufficiently to reinstate them in their work.

Still again the lamentable gap in the Protestant Hospital program, which provided such pitifully small accommodation for the incurably ill as to be practically negligible, was without response. Yet, both the need and the wonderfully effective opportunity for this tender and Christly ministry called loudly for attention, while years continued to pass and the interpretation of the heart of God to these greatest of sufferers and their friends remained unattempted.

Was it at all strange that our hospitals from the Atlantic to the Pacific were suffering for aid when the Church at large labored under such lack of knowledge? This eclipse of understanding of the nature of a church hospital and its vital ministry and wonderfully efficient part in the program of missionary activities of our Church was responsible for the loss of our opportunity in our great Centenary enterprise. Then it first greatly reduced, and finally took away, our chance for financial return in the great Interchurch Effort. It left our New England Deaconess Hospital in such financial straits that after trying every other measure we were forced, unwillingly, into a widespread special appeal to New England Methodism and

to the public for funds. Had this drive come in 1918 the goal of $1,000,000. could have been reached. Coming at the time of the general financial crisis in Boston its goal could not be reached, but by heroic efforts enough was secured to ease our financial conditions and make possible an advance. The new extension of the Deaconess Hospital plant will forever bear mute witness to the devotion and self-sacrifice of some of the most courageous people ever identified with any cause.

During all this struggle and confusion changes for the better have taken place. The Conferences of New England have shown increasing interest and the atmosphere toward the Hospital has changed much. The climate is noticeably warmer. The real problem has been one of education, but education is always a slow process. Everything that we could do by spoken word and printed page, consistent with our resources, has been done and neither time nor strength has been spared. Resting days have been few and working hours have been long.

One year ago in order to hasten the educational process, I recommended the employment of the motion picture and with characteristic loyalty our Executive Committee adopted the plan. This method has exceeded my anticipations. Since the picture, "The House of Life," was ready for presentation by the middle of June I have travelled with it over 9000 miles in the Association car, attending seventeen summer gatherings in the several New England States and, beginning with September, showing from night to night in our churches. Everywhere from the small rural church, where I have had to take the light from the batteries of the car, to the large city church it has been received with enthusiastic approval. Its reputation has travelled into the west and a number of calls have come for presentation far beyond the boundary of New England. So, once again our Association has taken the lead in pioneering a new method for advancing our church hospital interests. It is a wonderful instrument; indeed so wonderful that I have had it copyrighted in order to protect the rights of the Association. It answers effectively the questions that naturally arise in the minds of our people and that need to be answered. In every church where it has been shown it has left a body of enlightened and interested people and the pastor has now a chance to lead his people to support this work intelligently and gladly. With only the fall in which to work with this method and with more than 1000 Methodist preaching places in New England this work has touched only a fraction of the territory, but the presentation at the summer gatherings reached representatives of many churches and the picture is wanted all over New England.

If this plan of publicity is pushed for the next two years until every preaching place in New England has been taken inside of our Hospital, through the medium of this picture, there will be tens of thousands of Methodists and friends who understand the mission of our Church in hospital work, who love it devotedly and support it enthusiastically. This will mean an increasing number of young women coming to our Hospital for training as nurses and a lifting tide of gifts, both large and small, to carry on this work that people always believe in when they see it. A certain morale of New England Methodism definitely related to our hospital work is in process of creation. It is the thing we have lacked and with it success is sure.

I am confident that the time has come when our Association should have made and placed in our New England Churches pictures of our New England Deaconess and Palmer Memorial Hospital buildings. I am sure that our churches would welcome such pictures if they were fine examples of photographic work. Such pictures would be constant reminders to our churches of their hospital ministry. I would also have produced leather covered vest pocket note books, having stamped in gold on one outside cover a representation of the New England Deaconess Hospital and on the other outside cover a reproduction of the Palmer Memorial Hospital. I would present one of these to each pastor of New England and this too would become a permanent reminder of the hospital ministry of our Church. Money invested in this manner will become another profitable, productive, investment.

I cannot urge too emphatically my conviction that in the White Cross we have an agency splendidly adapted to keep alive the devotion of New England Methodist people to our hospital cause, and that in every Christian way we must firmly insist that the action of the several New England Conferences be carried out by the use of Christmas as the time for giving to the support of our ministry of healing. Properly directed it will bring an increasing income and many new friends. At the present moment it is impossible to tell just what the White Cross will produce this year. The record cannot be complete until the final returns from the Annual Conference Sessions come in. But, in spite of the united opinion of our Resident Bishop, our Boston Area Executive Secretary, and our Advisory Committee, consisting of one representative from each Conference, repeated correspondence failed to convince the General Secretary of the Council of Boards of Benevolences that New England Churches should not be pressed to answer to a new appeal at Christmas, when already the I WILL

MAINTAIN FUND had been pushed energetically a short time before and Christmas had already been pre-empted for the White Cross by the unanimous vote of the several Annual Conferences of New England. We should be willing to take any loss necessary that the I WILL MAINTAIN FUND may be raised, but the introduction of a new appeal at Christmas that by just so much takes away our sole chance of appeal to New England Churches seems to be an inexcusable blunder and measures should be taken to see that it does not occur again. The White Cross must make its appeal at Christmas or be abandoned. This is the unanimous opinion of the Advisory Committee.

Apart from the White Cross which expresses the devotion of New England Methodism at Christmas time to its hospital ministry there are three superior trails that lead to financial support, each of which should be cultivated with care and patience. The first is friendship. The introduction of a trusted friend has often lead to a gift. The second is experience. Those who have been patients at the Deaconess or the friends of those who have been cared for at the Palmer Memorial, if they have means, should be approached within two or three weeks after the benefits of the hospital service have been experienced. It will pay to install some definite system of reporting on these cases promptly to the Executive Offices. The third is information. It is now time to work out a regular system by which each pastor whose church is to be privileged to see the picture, "The House of Life," shall invite people of means of his community to be present and himself make note of any who attend. These names should be reported to the Field Secretary and approached soon.

It is not without regret that I retire from a work which, though it has been peculiarly difficult, has been inspiring often and altogether worth while. But several times during these years of service with the Association I have declined offers to return to the pulpit, any one of which I would have been glad to have accepted but for the fact that we had not arrived at a safe place in the Association work. But, we have now arrived at a stage at which I can ask for an honorable release and this latest call found me at that point in the work when to go on would necessarily mean another cycle of four or five years and at a time in my relation to the pulpit, when if I am to return I must do so now. My choice therefore had to be whether I would devote the remainder of my life as a specialist in hospital work or return to my pulpit, and after very careful consideration and consultation with our Bishop and our Executive Committee I have chosen the latter course, with their consent.

I am laying down this task conscious that I have given my best service to it, glad that I engaged in it, with a greatly increased love for, and admiration of, the ministers of New England who are trying to solve many problems under difficult conditions, with a surer knowledge of the generosity of Methodist people when they understand and with a permanent place in my affection for all the good people who are connected with our Association officially and in service who have patiently labored with me through days of crisis in the Association's life which we may trust will never return.

TREASURER'S REPORT

DEPARTMENT RECEIPTS AND EXPENDITURES 1922

	Receipts	*Payments*	*Current Deficiency*	*Current Surplus*
Boston Home	$1,461.07	$1,197.83		$263.24
Boston Hospital	127,828.87	127,828.87		
Training School	206.00	583.84	$377.84	
Haverhill Home	633.80	3,311.96	2,678.16	
Concord Farm	5,804.18	8,335.46	2,531.28	
Concord Hospital	27,284.14	29,512.17	2,228.13	
Fresh Air Work	3,367.76	3,644.20	276.44	
Home for Aged Methodist Women	5,994.28	11,427.91	5,433.63	
Palmer Memorial	45,907.87	48,614.86	2,706.99	
			$16,232.47	
			263.24	
Total Net Deficit for Year			$15,969.23	
Deficits January 1, 1922			40,683.25	
Total Deficit January 1, 1923			$56,652.48	

DETAILED REPORT OF DEPARTMENTS

CURRENT ACCOUNT, BOSTON DEPARTMENTS

		Receipts	*Payments*	*Deficiency*	*Surplus*
Administration Expense:					
Salary Corresponding Secretary	$3,000.00				
Salary Field Secretary	3,000.00				
Traveling Expenses	1,274.44				
Payroll	4,987.60				
Printing and Stationery	981.00				
Postage, Carfare, Express and Telephone	845.25				
Bequest Insurance Advertising	40.82				
Supplies	58.90				
Interest and Insurance	887.05				
Retired Deaconesses	540.00				
Furnishings, Janitor and Miscellaneous	807.43				
Conference and Annual Meeting Expenses	312.00				
Auditing	250.00				
Auto Expense	413.62				
Advertising	633.42				
			$18,031.53		
General Income:					
Donations	$2,860.60				
Donation for Car	900.00				
Sale of Car	125.00				
Income from Norman H. George Trust	1,000.00				
Miscellaneous	11.67				
Interest	699.09				
			5,596.36		
			$12,435.17		
Net Expense Charged to:					
Boston Hospital, 75%	$9,326.38				
Palmer Memorial, 20%	2,487.03				
Concord Hospital, 3%	373.06				
Home for Aged Methodist Women, 2%	248.70				
	$12,435.17				

DETAILED REPORT OF DEPARTMENTS — *Continued*

		Receipts	*Payments*	*Deficit*	*Surplus*
Boston Hospital:					
Payments:					
Payroll	$35,824.05				
Medical and Surgical Supplies	4,606.91				
Provisions and Groceries	35,574.21				
Supplies	792.41				
Heat, Light, Power and Water	20,492.17				
Laundry	3,972.09				
Kitchen Supplies, Dishes, etc.	2,392.81				
Postage, Carfare, Express and Telephone	1,428.98				
Interest and Insurance	4,581.20				
Printing and Stationery	764.74				
Furnishings	1,162.46				
Repairs and Improvements	2,842.68				
Miscellaneous and Traveling	368.09				
House Expense	838.45				
Rent of Apartment	360.00				
Tuition of Students	906.00				
X-Ray Operator's Fees	977.01				
Administration Expense	9,326.38				
	$127,210.64				
Brodbeck Cottage:					
Water	$159.61				
Repairs	137.50				
Insurance	18.75				
Gas	302.37				
	$618.23		$127,828.87		

DETAILED REPORT OF DEPARTMENTS — *Continued*

		Receipts	*Payments*	*Deficit*	*Surplus*
Receipts:					
Patients	$103,398.32				
(Including X-Ray Fees $1,685.00)					
Donations	1,193.25				
Centenary	156.00				
Committee of the Permanent Charity Fund, Inc.	1,000.00				
Interest from Funds	14,243.67				
American White Cross	5,759.24				
Miscellaneous	1,172.39				
Refund on Board and Tuition	906.00				
		$127,828.87			
Training School:					
Payments:					
Interest on Annuity	$220.00				
Boston University Scholarship	100.00				
Water	21.56				
Repairs	71.28				
House and Grounds	171.00				
			$583.84		
Receipts:					
Scholarship	$200.00				
Refund	6.00				
		$206.00		$377.84	
Boston Home:					
Payments:					
Repairs	$57.91				
Wages	106.50				
Heat, Light and Water	562.11				
Insurance	199.17				
Telephone and Miscellaneous	11.44				
Expense of Sale	260.70				
			$1,197.83		

DETAILED REPORT OF DEPARTMENTS — *Continued*

		Receipts	*Payments*	*Deficit*	*Surplus*
Receipts:					
Room Rent	$694.54				
Miscellaneous	24.20				
Income from Endowment	742.33				
		$1,461.07			$263.44
Haverhill Home:					
Payments:					
Payroll	$1,396.18				
Groceries and Provisions	549.10				
Postage, Carfare, Telephone and Express	115.28				
Printing and Stationery	38.55				
Heat, Light, Power and Water	420.91				
Repairs and Improvements	128.99				
Insurance and Interest	376.77				
Laundry	76.52				
Miscellaneous	52.27				
Furnishings	82.00				
House Expenses	75.39				
			$3,311.96		
Receipts:					
Board	$578.95				
Miscellaneous	54.85				
		$633.80		$2,678.16	
				$3,056.00	
Total Deficit for Year				263.24	
Total Surplus for Year					
				$2,792.76	
Net Deficit for Year				7,890.36	
Total Deficit January 1, 1922					
				$10,683.12	
Total Deficit January 1, 1923					

FRESH AIR WORK

Balance January 1, 1922			$234.64
Receipts:			
Donations	$3,173.27		
Board	175.72		
Miscellaneous	18.77		3,367.76
			$3,602.40
Payments:			
Payroll	$833.59		
Provisions and Groceries	1,172.59		
Postage, Carfare, Telephone	99.75		
Printing and Stationery	61.18		
Repairs and Improvements ($825.44 Donated)	1,006.29		
Heat, Light, Power and Water	23.48		
Miscellaneous	47.26		
Laundry	134.46		
Transportation	82.37		
Industrial Work	45.98		
Home Expense	137.25	$3,644.20	
Deficiency January 1, 1923			41.80
			$3,644.20

CONCORD FARM

Deficiency January 1, 1922		$11,847.38	
Receipts:			
Milk and Cream	$1,742.12		
Poultry, Eggs and Vegetables	3,736.94		
Miscellaneous	23.12		
Sale of Stock	52.00		
Interest	250.00		$5,804.18
Payments:			
Labor	$2,994.51		
Interest and Insurance	1,069.09		
Dairy and Poultry Feed	2,158.41		
Seeds, Plants and Fertilizer	581.81		
Stock	242.00		
Electricity	105.66		
Freight, Express and Telephone	71.92		
Repairs and Improvements	277.66		
Equipments	124.84		
Supplies and Miscellaneous	384.64		
Auto Expense	324.92	8,335.46	
Deficiency January 1, 1923			14,378.66
		$20,182.84	$20,182.84

CONCORD HOSPITAL ACCOUNT

Deficiency January 1, 1922		$8,701.23	
Receipts:			
Patients	$25,599.14		
Donations	1,685.00		$27,284.14
Payments:			
Payroll	$10,861.22		
Medical and Surgical Supplies	2,323.52		
Provisions and Groceries	5,805.50		
Laundry	3,228.07		
Kitchen Supplies	864.71		
Heat, Light, Power and Water	2,655.93		
Postage, Carfare, Express and Telephone	683.74		
Interest and Insurance	1,124.59		
House Expense	549.55		
Repairs	667.44		
Furnishings	374.94		
	$29,139.21		
Administration Expense	373.06	29,512.27	
Deficiency January 1, 1923			10,929.36
		$38,213.50	$38,213.50

HOME FOR AGED METHODIST WOMEN

Deficiency January 1, 1922		$4,101.82	
Receipts:			
Board	$1,322.70		
Donations	15.00		
Miscellaneous	237.14		
Rent of Rooms	95.99		
Deposit Account 10%	733.04		
Interest	3,590.41		$5,994.28
Payments:			
Payroll	$4,167.10		
Provisions and Groceries	4,041.13		
Supplies	93.71		
Postage, Carfare, Express and Telephone	145.56		
Repairs and Improvements	151.52		
Heat, Light, Power and Water	841.09		
Laundry	165.54		
Interest and Insurance	690.25		
Printing, Stationery and Advertising	126.60		
Furnishings	107.99		
House Expense	356.81		
Medicine and Care	154.85		
Administration Expense	248.70	$11,427.91	
Deficiency January 1, 1923			9,535.45
		$15,529.73	$15,529.73

PALMER MEMORIAL HOSPITAL ACCOUNT

Deficiency January 1, 1922		$8,377.10	
Receipts:			
Patients	$33,067.60		
Donations and Bequests	427.86		
Committee of the Permanent Charity Fund, Inc.	5,000.00		
Miscellaneous	34.58		
Interest	1,618.59		
American White Cross	5,759.24		$45,907.87
Payments:			
Payroll	$18,951.81		
Medical and Surgical Supplies	3,913.34		
Provisions and Groceries	12,219.78		
Supplies	305.50		
Heat, Light, Power and Water	3,288.61		
Laundry	1,693.89		
Kitchen Supplies, Dishes, etc.	562.78		
Postage, Carfare, Express and Telephone	413.40		
Interest and Insurance	911.85		
Printing, Stationery and Office Supplies	196.16		
Repairs and Improvements	2,580.49		
Furnishings	403.38		
House Expense	686.84		
Administration Expense	2,487.03	48,614.86	
Deficiency January 1, 1923			11,084.09
		$56,991.96	$56,991.96

CAMPAIGN ACCOUNT

Balance unexpended January 1, 1922		$11,797.14
Receipts		15,151.88
		$26,949.02
To Expenses	$64.75	
Refund to Centenary	200.00	264.75
		$26,684.77
Transferred to Hospital Building Fund	$26,684.77	

AMERICAN WHITE CROSS

Net Receipts to January 1, 1922		$1,960.33
Receipts during 1922		12,417.22
		$14,377.55
Expenses during 1922		1,125.50
		$13,252.05
Transferred to Boston Hospital Income 1922	$5,759.24	
Transferred to Palmer Memorial Income 1922	$5,759.24	
Balance on hand for 1923 distribution	$1,733.57	
	$13,252.05	

PUBLICITY ACCOUNT

Moving Picture Equipment and Collateral Expenses	$7,867.64
(To be cared for by special receipts)	

CAPITAL ACCOUNTS AND INCOME THEREON

BOSTON HOME

Building Fund

Book Value January 1, 1922			$15,600.00
Depreciation charged off			5,600.00
Net Value			$10,000.00
Received for sale of Property		$10,000.00	
Mortgage Paid	$5,000.00		
Balance transferred to Home Endowment Fund	$5,000.00		

Home Endowment Fund

As reported			$14,669.69
Transfer from Building Fund			5,000.00
			$19,669.69

Income

Interest received			$742.33
To Home Account		$742.33	

BOSTON HOSPITAL

Building Fund

Total Receipts as reported January 1, 1922			$352,112.15
Less Interest Payments 1921			3,661.71
			$348,450.44
Receipts 1922:			
Centenary		$25,000.00	
Campaign		26,684.77	
C. H. Hall Fund transferred		18,022.11	
On Annuity		5,000.00	
Donations		4,738.18	
Bequest		1,000.00	
Interest on Investments		5,031.48	
		$85,476.54	
Less:			
F. B. Webster Bequest transferred	$2,000.00		
Interest on Mortgages	2,787.23		
Interest on Loans	1,497.79		
Interest on Annuities	1,468.16	9,753.18	75,723.36
			$424,173.80
Mortgages:			
Main Hospital January 1, 1922	$58,500.00		
Paid 1922	1,500.00		
	$57,000.00		

New Mortgage 1922	25,000.00	$82,000.00	
Palmer Lot		13,000.00	
Gaertner Property		23,000.00	
Holland Property January 1, 1922	$11,500.00		
Paid 1922	1,500.00	10,000.00	128,000.00
Total Receipts			$552,173.80
Expended:			
Main Plant (original)		$150,000.00	
Furnishings		14,710.44	
Brodbeck Cottage		18,974.09	
Furnishings		1,941.61	
Riverway Properties		92,522.47	
		$278,148.61	
New Building		170,806.51	448,955.12
Balance available for construction			$103,218.68

Free Bed Funds

	Principal	*Income*	*Expended for Specific Purposes of Funds*	*Expended for General Purposes of Hospital*
Geo. Wm. Boyd Free Bed Fund	$5,000.00	$255.17	$200.50	$54.67
Fannie F. Eager Free Bed Fund	5,000.00	255.17	172.55	82.62
New Hampshire Conference Bed Endowment Fund	1,019.36	46.40	9.00	37.40
Abbie K. Chandler Fund	1,000.00	46.39	61.34	.....
Special Free Bed Fund	5,056.25	255.18	209.29	45.89
Annie W. Woolson Bed Fund	5,000.00	255.18		255.18
George R. Eager Free Bed Fund	5,000.00	255.18		255.18
F. B. Webster Free Bed Fund (1922)	2,000.00	None		

Miscellaneous Funds

Charles H. Hall Fund	$18,022.11		
(Transferred to Hospital Building Fund			
Gallah Levi Fund	1,000.00	$46.40	$46.40
Holt Room Fund	1,000.00	46.39	46.39
Kingsbury Fund for Aliens	678.05	32.48	32.48
Abbie S. Peasley Free Service Fund	475.00	23.20	23.20
Nurses' Training School Scholarship Fund	334.73	6.96 (Added to Fund)	

CHILDREN'S HOME ENDOWMENT FUND

As reported	$3,882.32

Income

Balance on hand as reported	$779.62
Interest received	248.21
On hand	$1,027.83

CONCORD FARM

Building Fund

Gift of land and securities as reported			$13,633.55
Advanced from Association Funds			2,630.55
			$16,264.10
Value of property as reported		$14,264.10	
Mortgage January 1, 1922	$5,000.00		
Received on Mortgage	3,000.00	2,000.00	
		$16.264.10	

Equipment Account

Cost as reported	$5,135.19

CONCORD HOSPITAL

Building Fund

Receipts as reported		$47,959.84
Land, Cottage and Barn	$7,000.00	
Cost of building as reported	40,959.84	
	$47,959.84	

Furnishing Fund

Receipts as reported		$7,022.55
Cost of furnishings as reported	$7,022.55	

Emily and Eliza A. Conant Free Bed Fund

Principal	$5,000.00

Income

Balance as reported	$612.40
Received	283.02
	$895.42
Expended	51.00
Balance on hand	$844.42

Robertson James Veteran Fund

As reported	$134.03
Interest	4.64
	$138.67

None expended

FRESH AIR HOME

Building Fund

As reported		$12,060.00
Value of property	$12,060.00	

GENERAL ACCOUNT

(Unassigned Funds)

As reported	$1,531.13
(Income $69.59 expended for general purposes)	

GENERAL ENDOWMENT FUND

As reported	$7,841.05
Received profit on investments	3,948.17
(Income $487.15 expended for general purposes)	$11,789.22

HOME FOR AGED METHODIST WOMEN

Building Fund

Receipts as reported		$37,928.78
Value of land		5,000.00
		$42,928.78
Cost of building as reported	$37,928.78	
Value of land	5,000.00	
	$42,928.78	

Furnishing Fund

Receipts as reported		$5,571.24
Cost of furnishings as reported	$5,571.24	

Endowment Fund

As reported		$34,800.25
Donations		105.00
Bequest		475.00
		$35,380.25
Savings Bank Deposit entered twice in error		1,005.56
Balance		$34,374.69

Income

Received from Interest		$1,879.02
Transferred to Current Account	$1,879.02	

Deposit Account

Balance as reported		$5,905.22
Receipts		1,894.16
		$7,799.38
Payments	$469.00	
Transferred to Current Account	733.04	1,202.04
Balance		$6,597.34

PALMER MEMORIAL ENDOWMENT FUND

Gifts as reported	$4,445.00
Donations	1,100.00
Bequest	1,000.00
	$6,545.00

Annuities of $1,000.00 included on which annual interest payments are $109.00.
(Income $278.37 credited to Palmer Memorial Hospital Account)

TRAINING SCHOOL

Building Fund

As reported		$64,655.17
Cost of buildings as reported	$64,655.17	

Furnishing Fund

As reported		$6,390.82
Cost of furnishings as reported	$6,390.82	

Endowment Fund

As reported		$91.49
Interest		9.16
		$100.65

SPECIAL ANNUITY FUND

Received Securities on Annuity (Actual income only to be paid to annuitant)		$25,000.00
Income		
Received Interest		$390.00
Paid Interest on Annuity	$571.66	
Debit Balance (covered by accrued income)		181.66
		$571.66

SMITH-HAMILTON FUND

Received from Executors of Will of Emma F. Smith-Hamilton	Principal	$63,900.00
Invested:		
Mortgage on Real Estate in Lowell	$2,000.00	
Deposits in Savings Banks	61,900.00	
	$63,900.00	
Income to be shared equally by—		
Boston Hospital		
Palmer Memorial Hospital		
Home for Aged Methodist Women		
Income		
Accrued		$4,020.67
Applied to Boston Hospital	$1,340.22	
Palmer Memorial	1,340.22	
Home for Aged Methodist Women	1,340.23	
	$4,020.67	

NEW HOSPITAL FURNISHING ACCOUNT

Advanced	$999.82

CONDENSED BALANCE SHEET

December 31, 1922

Dr.		
Cash in Banks, Office and Departments		$18,244.78
General Investment Account: Securities		305,915.39
Smith-Hamilton Fund: Investments		63,900.00
Special Annuity Fund: Securities		25,000.00
Real Estate:		
Boston Hospital	$261,496.56	
Training School	64,655.17	
Fresh Air Home	12,060.00	
Concord Hospital	47,959.84	
Home for Aged Methodist Women	42,928.78	
Concord Farm	14,264.10	443,364.45
Payments on New Building in process, Boston Hospital		170,806.51
Payments on Furnishings for same		999.82

Furnishings:		
Boston Hospital	$16,652.05	
Training School	6,390.82	
Concord Hospital	7,022.55	
Home for Aged Methodist Women	5,571.24	35,636.66
Income Accounts overdrawn:		
Special Annuity Fund	$181.66	
Chandler Fund	14.95	196.61
Concord Farm Equipment		5,135.19
Note Receivable		1,000.00
Trustees of the Consumptives' Home — Advances for debts and for equipment of Palmer Memorial		46,900.44
Publicity Account		7,867.64
Department Deficiencies		57,348.81
		$1,182,316.30

Cr.

Capital Accounts:		
Building Funds (expended)		$608,107.47
Furnishing Funds (expended)		18,984.61
Miscellaneous Funds		234,718.40
Smith-Hamilton Fund		63,900.00
Special Annuity Fund		25,000.00
Income (unexpended) on Capital Funds:		
Children's Home	$1,027.83	
Conant Fund	844.42	1,872.25
American White Cross (net receipts 1923 account		1,733.57
Mortgages:		
Hospital	$57,000.00	
Hospital (additional)	25,000.00	
Riverway Land	13,000.00	
Gaertner Property	23,000.00	
Holland Property	10,000.00	128,000.00
Notes Payable		100,000.00
		$1,182,316.30

Net Assets: $889,099.85

INSURANCE

Fire insurance is carried on the Association properties in the following amounts:

Boston Hospital	Buildings	$175,000	Contents	$12,000
Boston Hospital Addition	"	135,000		
Harris Hall	"	55,000	"	5,500
Nurses' Dormitory No. 1	"	9,000	"	2,000
Laundry	"	4,000	"	4,000
Nurses' Home No. 2	"	9,000	"	2,000
Help's Quarters	"	6,000	"	750
Stable	"	1,000		

Brodbeck Cottage	Buildings	$17,000	Contents	$1,500
Concord Hospital	"	29,000	"	3,000
Concord Hospital Annex	"	21,000	"	2,500
Emerson Cottage and Barn	"	1,700		
Home for Aged Methodist Women	"	42,000	"	3,000
Farm Property	"	7,400	"	5,000
Farm Auto Truck				1,000
Fresh Air Home	"	9,300	"	2,500
Office, 137 Milk St.			"	400
Automobile				2,000
Moving Picture Equipment				1,000
Use and Occupancy:				
Boston Hospital				36,500
Concord Hospital				6,570
Steam Boiler Explosion Insurance				
Boston Hospital				15,000
Concord Hospital				10,000

Liability insurance is carried on all our properties and automobiles, and compensation insurance on all employees. The Treasurer is bonded in the sum of $20,000.

Respectfully submitted,
C. H. J. KIMBALL,
Treasurer.

AUDITOR'S REPORT

To the Executive Committee of the New England Deaconess Association:

Gentlemen: The books of your Association for the year ending Dec. 31, 1922 have been audited by me, and payments found to be properly vouched, and the income of securities credited to the respective funds. The cash and securities shown in the report of the Treasurer, Mr. C. H. J. Kimball, have all been examined and found on hand as stated, or satisfactorily accounted for.

Respectfully submitted,
GIDEON M. MANSFIELD,
Certified Public Accountant.

Boston, March 20, 1923.

TRUSTEES OF THE CONSUMPTIVES' HOME

Current Account

Deficiency January 1, 1922		$77,664.68
Payments:		
Rev. E. D. Mallory	$2,500.00	
Interest on Loans	3,329.47	
Insurance	1,941.80	
Safe Deposit Box	10.00	
Taxes, Walpole	4.85	
Gypsy Moth Assessment	1.30	
	$7,787.42	
Receipts:		
Interest on Investments	1,091.88	6,695.54
Deficiency December 31, 1922		$84,360.22

Permanent Fund

Reported January 1, 1922		$33,289.49
Received:		
Estate A. C. Marie Currier	$1,356.74	
Estate Florence Cairns	165.08	
Estate A. F. Estabrook	5,000.00	6,521.82
		$39,811.31
Invested	$22,351.53	
Uninvested	17,459.78	
	$39,811.31	

Assets

Home Property, Dorchester	$250,000.00
Land in Walpole	250.00
Permanent Fund	39,811.31
	$290,061.31

Liabilities

Notes Payable — International Trust Co.	$20,000.00	
Due Permanent Fund	17,459.78	
Due New England Deaconess Association	46,900.44	
	$84,360.22	
Net assets	205,701.09	
	$290,061.31	

Insurance

Main Building	$122,000	Contents	$15,000
Nurses' Home	15,000	"	2,000
Stable Building	3,000	"	600
Vacan Buildings	21,000		
Boiler Insurance	10,000		

Public Liability Insurance is also carried, and Compensation Insurance covering all employes.

Respectfully submitted,
C. H. J. KIMBALL,
Treasurer.

AUDITOR'S REPORT

To the Trustees of the Consumptives' Home:

Gentlemen: The books of your Corporation for the year ending December 31, 1922, have been audited by me, and payments found to be properly vouched. The cash and securities shown in the report of the Treasurer, Mr. C. H. J. Kimball, have all been examined and found on hand as stated, or satisfactorily accounted for.

Respectfully submitted,
GIDEON M. MANSFIELD,
Certified Public Accountant.

Boston, March 20, 1923.

NEW ENGLAND DEACONESS HOSPITAL

MISS ADELIZA A. BETTS, R. N., *General Superintendent*

IN spite of the fact that building operations for the completion of the first unit of the New England Deaconess Hospital were begun on April 10th, last, more patients were admitted in 1922 than in 1921.

During the year 1,888 patients were admitted, of whom 782 were medical and 1,106 surgical. The number of surgical operations was 1,203; patients discharged during the year: Well, 625; Improved, 837; Not improved, 11; In for diagnosis and not treated, 367; Died, 35; Number of patients remaining in the Hospital at the end of the year, 61. The following list of States will show from where these patients come:

Alabama, Connecticut, Delaware, Georgia, Iowa, Illinois, Indiana, Kansas, Maine, Massachusetts, New Hampshire, New Jersey, New Mexico, New York, North Carolina, Ohio, Pennsylvania, Rhode Island, Tennessee, Virginia, Vermont and Washington. Also from Montreal, Newfoundland and Nova Scotia.

The summer months were quite unusual. Instead of the hum of the bees and the singing of the birds came the sound of the steam shovel and the pickaxe. It has been a matter of surprise to us all that, instead of complaints in regard to noise and dust, the patients have expressed only interest in the work going on and a desire to watch it when it was possible for them to do so.

Our Deaconess Chaplain, Miss Alice M. Barker, each day throughout the year has continued her work among the patients, distributing cards and visiting those most in need of her services.

It was truly a "Merry Christmas" this year, for there were ten children in the Brodbeck Cottage, and we had a tree and a real live Santa Claus, and a Mrs. Santa Claus. The tree was prettily decorated with gifts which were sent by the parents and friends of the children. From Malden came a wonderful speaking doll. When all of the gifts had been distributed, one of our little patients said, "Let's do it all over again."

In Harris Hall our nurses made merry and celebrated with a tree, followed by refreshments and music.

The patients' trays on Christmas Day each contained a Christmas card and a holly red basket filled with grapes, candy and nuts. A group of young people led by Mr. Ralph B. Emery came on Christmas Eve and sang carols in the Hospital and out of doors in front of the Brodbeck Cottage. This

brought a great deal of comfort and cheer to our patients, as did the carols sung by our nurses.

The Deaconess Aid Society this year, as in years past, have shown their interest and devotion to our work in most practical ways, and the Deaconess Aid Circle have promised their help when needed.

The Woman's Home Missionary Society of the Methodist Episcopal Church at Gardner, Mass. (Mrs. George Dunn, President) have made small pillow slips, and are now making hotwater bag covers, icebag covers and covers for air cushions. The Ladies' Aid Society of the Methodist Church in Braintree are also doing similar work, furnishing the material.

The year 1923 marks a change in the policy of our Hospital. On October 17, 1922, a Permanent Staff and an Associate Staff was created. The Permanent Staff consists of four members, two surgeons and two physicians, and the Associate Staff of forty-five members. This creation of a Staff with the keeping of complete records of each case was necessary in order that the Hospital might be standardized, for, unless our Hospital was standardized, it could not be recognized as a first-class hospital by the American College of Physicians and Surgeons.

To the Executive Committee, the Board of Managers and the Hospital Committee we are most grateful for their interest and devotion. To our Field Secretary for bringing so vividly to the minds of people the work of our Hospital, to our Corresponding Secretary for his untiring devotion to our new building while in process of construction, and to the Physicians and Surgeons who so generously give of their time and skill in the care of our patients and nurses, we are deeply grateful and most appreciative.

TRAINING SCHOOL FOR NURSES

The Graduating Class of 1922 was invited to attend the Methodist Episcopal Church of West Roxbury on Sunday morning, May 14th, for the Baccalaureate sermon by the Pastor, Rev. A. Earle Kernahan. Kind friends from this church furnished automobiles for transportation.

The commencement exercises were held in St. Mark's Methodist Episcopal Church of Brookline on Tuesday evening, May 16th. The address was given by Bishop Edwin H. Hughes and diplomas were presented by Mr. William T. Rich, President of the Corporation, to twenty-one students, the largest class to be graduated from the Training School for Nurses.

Following the exercises a reception was given to the members of the Graduating Class by the Deaconess Aid Society and

the Ladies' Aid Society of St. Mark's Church, and refreshments were served. The young women have entered various branches of professional service, and we trust their influence as Christian nurses may be far reaching.

The new hospital building, which will be occupied in 1923, will necessitate an increased number of student nurses in training and, as we have been very fortunate in not having a shortage of nurses in the past years, we look forward with confidence for our future needs.

On July 1st Harris Hall was available for the Training School for Nurses. This beautiful home provides library and sleeping rooms for fifty nurses. These, together with the use of part of Administration Hall, will house the student nurses comfortably for the coming year.

There have been some changes in our Faculty during the year. Mrs. Clara Freeman, 1911, who for two years has been Night Supervisor, accepted a position in the Roxbury Hospital and was succeeded by Miss Maude Nichols, 1915. Miss Beatrice Spargo, 1922, succeeded Miss Mildred Stevens, 1919, as Resident Instructor.

The Training School has been registered with the Board of Regents of the State of New York in order that graduates of this School may be eligible for registration in that State.

We wish to express our appreciation and thanks to the physicians who have given of their time and skill in the Lecture Room.

Statistics

Third Year Nurses	20
Second Year Nurses	12
First Year Nurses	11
Probationers	13
	56

DIABETIC CLINIC

The activities of the Diabetic Clinic during the year 1922 have centered in the tests made with Insulin, an extract of the pancreas discovered by F. G. Banting and C. H. Best of Toronto, for the treatment of diabetes. This extract in the form of Iletin was made available to patients with severe diabetes in August through the courtesy of the Eli Lilly Company. Having proved its usefulness, it was introduced gradually more and more until approximately 60 patients received the benefit of it. Scientific studies were carried out with it from the start, and these will be published early in 1923 in the Journal of Metabolic Research.

This wonderful discovery does not lead to the cure of

DEACONESS
CLASS OF
1922

diabetes, but it ameliorates the condition of the patients and makes life comfortable. Freddie G. was brought in on a cushion, and his parents said: "Dr. ———, you can do anything you want to Frederic. You can't make him worse." Some weeks later his mother wrote: "Now Freddie plays with the children and today marched with them and carried a gun on his shoulder." The sole criterion for the selection of patients to have this remedy, which until 1923 could not be bought, has been severity of the disease and faithfulness to dietetic rules. What a privilege it has been to watch the development of this epoch-making discovery!

In September work was begun again upon the metabolism of diabetic patients. It will be remembered that investigations in connection with the Nutrition Laboratory of the Carnegie Institution of Washington situated here in Boston were carried on at the New England Deaconess Hospital between the years 1908 and 1917. The preparation of this material for publication has occupied several years. A monograph of about 400 pages upon the Metabolism of Diabetics with High and Low Diets is now in press, and should appear shortly.

Scientific work of this character has done more to stabilize the treatment of diabetes at the New England Deaconess Hospital than anything else, and it is a satisfaction to all that it can be continued. Through the courtesy of Professor Francis G. Benedict of the Nutrition Laboratory it was possible to secure Miss Marion L. Baker to conduct the observations upon the metabolism. Miss Baker devoted her whole time to this Department, and beside the physicians who join with her in supervision of these complicated tests, two others should be mentioned,—Miss Martha Cahill and Mr. Roger Bousfield of the Chemical Laboratory. Work of this character is not spectacular. There are few who appreciate its merits, but those who are concerned intimately with the care of diabetic patients realize its importance and are stimulated by it.

As a rule scientific work of this type has been conducted only in medical schools or in public hospitals with free patients. All of the investigations thus far carried on with diabetic patients at the Deaconess Hospital have been with private patients, not charity patients. Their co-operation has contributed to its success. The example of the New England Deaconess Hospital in demonstrating that sound scientific work can be done in a private hospital cannot be overestimated.

A large share of the success of the Diabetic Clinic is due to the personal influence of the Head Nurse, Miss Sigrid Kenseth, upon both nurses and patients under her direction.

GOITRE CLINIC

The Thyroid Clinic has continued to increase in size to the extent that it has not been possible to accommodate all cases at the Hospital. The total number of thyroid operations this year was 450 operations on 321 patients, of which number 376 were operated upon at the Hospital with but one death, an operative mortality of 0.22%, a patient mortality of 0.26%. While this low rate was obtained in an unselected group of cases, every case but one being operated without rejection, we feel that this low rate cannot continue each year if we are to offer operations to those desperate cases who are in such extreme condition that death will result unless active surgical measures are at once instituted. In such cases we shall not be influenced by possible mortality but continue to urge operation on any patient in whom it seems possible to save life, regardless of the risk to the mortality statistics.

As showing the growth of the Thyroid Clinic patients have come to the Clinic from every State in New England, from Canada and the Provinces and from New Jersey, New York and Pennsylvania.

In connection with the Thyroid Clinic it is of interest to note that, of the patients who come for possible thyroid operations, about 30% are rejected as not having thyroid disease or not having goiters of such type as demand operations.

The lowered mortality rate, the development of the Clinic to the point where it can offer operations without undue risks to hitherto hopeless cases with a very definite prospect of relief, and the increasing number of patients coming to the Clinic for diagnosis and relief indicates, we believe, that there is a definite need for such a Clinic.

During 1922 systematic care of the heart for the thyroid patients has continued. Each patient has a special examination of the heart and circulation before operation. Suitable cases are given prolonged care to fit them for operation; all are watched through convalescence.

About 20% of the whole Thyroid Clinic show a significant disorder of the heart beat (auricular fibrillation); many develop this for the first time while in the Hospital. The nursing staff has been trained so that in the majority of instances they recognize the characteristic pulse of this condition at its onset and notify the physician; they can also often note the hour when the disorder is cured. Such observation clearly adds to the safety of the patient, and is of great value to the physician in checking accurately the effect of special medication.

A large group of thyroid cases suffering with severe degrees of heart failure has come to the Hospital during this last year.

Several of these cases, unoperated, have died of heart failure within a few hours of their arrival at the Hospital; cases that for one reason or another have put off proper treatment until just too late. In the past none of the cases would have been deemed safe operative risks; in fact, some of these actual patients have been advised against operation by internists of high standing because of the gravity of the heart condition. So far it has been possible by prolonged treatment directed toward the heart to prepare each one of these cases that was not actually dying on entrance so that each has been operated upon and not one has died. Relief of disability in these cases, following relief of thyroidism by operation, and proper medication for the heart condition, has been most striking. One, for instance, of these patients, bedridden for a year before operation, now is able to support herself and her husband by teaching.

The heart work in this Clinic has broadened to such an extent that an electrocardiograph has just been installed. It will be possible to use this freely on suitable cases in whatever condition they may be, by means of special wiring to all parts of the Hospital. A spirometer to measure vital capacity is used routinely on all cases that have basal metabolism tests. This is of considerable value in recording improvement in pulmonary congestion in the heart failure cases. It also adds some indirect data to the course of the thyroidism cases in general.

During the meeting of the American College of Surgeons on October 23rd to 27th Clinics upon diabetes and diseases of the thyroid were held on all four days at Harris Hall and at the Hospital. These Clinics were attended daily by from one hundred to two hundred and fifty surgeons from all States in the Union, from Mexico, Cuba and South America.

STATISTICAL REPORT

SUMMARY OF ADMISSIONS

Census (last day previous year)	47
Patients admitted	1,888
Births (Caesarean)	4
Total Patients Treated	1939
Patients Discharged	1875
Deaths	35
Census (last day present year)	61
Total Patients Days Treatment	20,487
Normal Bed Capacity	70
Average Daily Census	56.12
Average Patient Stay in Hospital (Days)	10.56
Mortality Rate	1.8%
Operations — Major	692
Operations — Minor	508
Total Number of Surgical Operations	1,200
Cystoscopies	32

FREE WORK RENDERED BY THE HOSPITAL BY CONFERENCE BOUNDARIES

	Patients	*Amount*	
New England Conference	54	$3,238.61	
New England Southern Conference	12	669.25	
Vermont Conference	6	748.05	
New Hampshire Conference	7	216.00	
Maine Conference	8	704.50	
Outside	1	49.50	
			$5,625.91

PART PAY WORK

New England Conference	52	$1,452.05	
New England Southern Conference	3	150.75	
Vermont Conference	2	81.95	
New Hampshire Conference	4	101.45	
Maine Conference	10	502.25	
Outside	2	28.90	
			2,317.35
Total Amount of Free Work			$7,943.26
X-Rays paid in (145 Patients)		$1,685.00	
Hospital received one-third		561.66⅔	
Ether Fees		770.00	

MEMBERS OF THE STAFF
For the Year 1923

PHYSICIANS AND SURGEONS

Name	*Position*
Brigham, F. Gorham	Physician
Jones, Daniel Fiske	Surgeon
Joslin, Elliott P.	Physician
Lahey, Frank H.	Surgeon

ASSISTANT PHYSICIANS AND SURGEONS

Clute, H. M.	Assistant Surgeon
Hamilton, Burton E.	Assistant Physician
McKittrick, L. S.	Assistant Surgeon
Root, Howard F.	Assistant Physician

CONSULTANTS

Ayer, James B.	Neurology
Chenery, William E.	Laryngology
Greene, D. Crosby Jr.	Laryngology
Morrison, L. B.	Roentgenology
Spalding, Fred M.	Ophthalmology
Tingley, Louisa Paine	Ophthalmology
White, Charles J.	Dermatology

ASSOCIATE STAFF

Adams, Z. B.
Allen, Arthur
Allen, Freeman
Balch, Franklin G.
Breed, William B.
Brewster, G. W. W.
Bryant, Alice G.
Clymer, George
Cochrane, Robert
Crabtree, H. H.
Cushing, Arthur A.
Davis, Lincoln
Gallison, James M.
Garland, F. E.
Goodall, Harry W.
Gray, Horace
Hare, Charles
Herman, E. W.
Hornor, Albert A.
Hubbard, Joshua C.
Hutchins, Henry T.
Jordan, Sarah M.
Lane, Walter A.
Lawrence, Charles
Leland, George A. Jr.
Loder, Halsey Beach
Lund, F. B.
McKeen, S. F.
Miller, Richard
Pemberton, Frank
Ragle, B. H.
Rogers, Mark H.
Scudder, Charles L.
Sise, Lincoln
Smith, George Gilbert
Smyth, P. Somers
Stone, James S.
Titus, R. S.
Tobey, George
Tobey, Harold
Wadsworth, R. G.
Walker, Irving
White, Franklin W.
*Young, Ernest B.

* Deceased

PUBLICATIONS AND ADDRESSES BY STAFF MEMBERS, 1922

BRIGHAM, F. GORHAM, M.D.

"The General Practitioner."
Read before the Waltham Medical Club, Waltham, Mass., March 2, 1922.

"Methods and Results in the Treatment of Diabetes in Hospital Clinics and General Practice."
Read before the New London County Medical Association, New London, Conn., April 6, 1922.

"The Use of a Laboratory from a General Practitioner's Point of View."
Read before the South Boston Medical Society, South Boston, Mass., April 11, 1922.

"The Modern Treatment of Diabetes."
Read before the Hillsborough County Medical Association, Nashua, New Hampshire, October 17, 1922.

"The New Treatment of Diabetes with 'Insulin'."
Read at the Naval Hospital, Chelsea, Mass., December 6, 1922.

CLUTE, H. M., M.D.

"Subphrenic Abscess."
Boston Medical and Surgical Journal, November 16, 1922.

"Spinal Accessory Paralysis Following Neck Dissections."
Boston Medical and Surgical Journal, January 5, 1922. (Dr. Lahey and Dr. Clute)

"End-Results of the Surgical Treatment of 48 Cases of Tuberculosis Cervical Adenitis."
Boston Medical and Surgical Journal, March 2, 1922. (Dr. Lahey and Dr. Clute)

"Indications for Surgery in Thyroid Disease."
Read before Malden Medical Society, May 13, 1922.

"Surgery of the Thyroid Gland."
Read before the Quincy Medical Society, April 28, 1922.

DAVIS, LINCOLN, M.D.

"End-Results of the Surgical Treatment of Carcinoma of the Cervix Uteri."
Annals of Surgery, September 1922.

GRAY, HORACE, M.D.

"Latent Neurosyphilis in Eight Per Cent. of Medical Patients Ignored Owing to Neglect of Lumbar Puncture."
American Journal of Medical Sciences, March 1922.

"Indices of the State of Nutrition in Children."
American Journal of Diseases of Children, March 1922. (Dr. Gray and Dr. Edmands)

"Sitting-height and Stem-length in Private School Boys."
American Journal of Diseases of Children, May 1922.

"Hospital Libraries for Internes."
The Modern Hospital, January 1922.

"Divided Meals for Severe Diabetics."
Boston Medical and Surgical Journal, June 8, 1922.

"Against Measuring the Chest-Girth at Rest."
Journal of the American Medical Association, July 29, 1922.

"The Relation of Weight to Chest-Girth, Stature, and Stem-length."
American Journal of Physical Anthropology, July 1922.

"Chest Measurement as a Gage of Body Weight."
Journal of the American Medical Association, December 23, 1923. (Dr. Gray and Dr. Parmenter).

GREENE, D. CROSBY, M.D.

"Carcinoma of the Antrum."
Read at St. Louis, May 1922.

HAMILTON, BURTON E., M.D.

"Clinical Notes on Hearts in Hyperthyroidism."
Boston Medical and Surgical Journal, February 16, 1922.

"Differentiation of Hyperthyroidism and of Heart Disease from Neurasthenic States."
Journal of the American Medical Association, June 10, 1922. (Dr. Hamilton and Dr. Lahey).

'Brief Analysis of 500 Cases Referred to the Boston City Hospital Out-patient Heart Clinic."
Boston Medical and Surgical Journal, July 27, 1922. (Dr. Hamilton and Dr. Hallisey).

"The Heart in Hyperthyroidism."
Read before Surgical Congress, Clinical Meeting, Deaconess Hospital, October 24, 1922.

"Analysis of 500 Cases of Heart Disease in Out-patient Heart Clinic, Boston City Hospital."
Read at Clinical Meeting, Boston City Hospital, April 14, 1922.

"Recent Advances in Diagnosis and Treatment of Heart Diseases."
Read before Oxford County Medical Society, Rumford, Maine, May 9, 1922, Quincy Medical Society, May 26, 1922, Somerville Medical Society, September 1922, and Lawrence Medical Society, October 23, 1922.

"Disorders of the Heart Beat. Their Recognition by Direct Examination, Significance and Treatment."
Read before New Bedford Medical Society, September 1922.

"Heart Diseases Complicating Pregnancy."
Read at Surgical Congress, Clinical Meeting, Boston Lying-in Hospital, October 25, 1922.

HORNOR, A. A., M.D.

"Obesity: The Importance of its Prompt Recognition and Persistent Treatment."
Read before the New Bedford Medical Club, November 13, 1922.

"Will and Weight."
Read before the Twentieth Century Catholic Club of Brockton, November 21, 1922.

JONES, DANIEL FISKE, M.D.

"Acute Pancreatitis."
Surgical Clinics of North America, July 1922.

"End-Results of Operations for Carcinoma of the Rectum."
Annals of Surgery, September 1922. (Dr. McKittrick and Dr. Jones).

"Clinic on General Surgery."
Lewiston, Maine, August 24, 25, 1922.

"Chronic Cholecystitis."
Read before New Hampshire Surgical Club, September 1922.

"Chronic Cholecystitis."
Read before Woonsocket Medical Society, September 1922.

"The Cancer Problem."
Talk to a Lay Audience, Keene, N. H.

"Cholelithiasis."
Read before New Bedford Medical Society.

JORDAN, S. M., M.D.

"Basal Metabolism."
Read at Staff Luncheon, Worcester State Hospital, May 12, 1922, and New England Women's Medical Society, May 18, 1922.

JOSLIN, E. P., M.D.

"Deaths following Sudden Changes of Diet: Diabetes of Five Years' Duration in a Ten Year Old Boy."
Medical Clinics of North America, 1922.

"Decreasing Diabetic Mortality: Increasing Incidence of Glycosuria."
Boston Medical and Surgical Journal, June 8, 1922.

"The Shattuck Lecture of the Massachusetts Medical Society. The Treatment of Diabetes Mellitus."
Boston Medical and Surgical Journal, June 22, 1922.

"Today's Problem in Diabetes in Light of Nine Hundred and Thirty Fatal Cases."
Journal of the American Medical Association, May 20, 1922.
Read before the Academy of Medicine in New York.

"The Treatment of Diabetes by the General Practitioner."
Read before the Medical Section of the Pennsylvania Medical Society in Philadelphia. Pennsylvania Medical Journal, March 1922.

"A Discussion of the Newer Methods in the Treatment of Diabetes."
Read before the Southern Medical Association, Arkansas Hot Springs. Journal of the Southern Medical Association, February 1922.

"Diabetes and Life Insurance."
Read before the Association of Life Insurance Medical Directors in New York City.

"Diabetes."
Read before the Maine Medical Association. Maine Medical Association Journal, September 1922.

"The Urinary Nitrogen Excretion in Diabetes."
Read before the Association of American Physicians in Washington, D. C. To be published in Volume XXXVII of the Transactions of the Association of American Physicians.

LAHEY, FRANK H., M.D.

"Spinal Accessory Paralysis Following Neck Dissections."
Boston Medical and Surgical Journal, January 5, 1922. (Dr. Lahey and Dr. Clute).

"A Review of a Year's Thyroid Work."
Boston Medical and Surgical Journal, April 27, 1922.

"End-Results of the Surgical Treatment of 48 Cases of Tuberculous Cervical Adenitis."
Boston Medical and Surgical Journal, March 2, 1922. (Dr. Lahey and Dr. Clute).

"Relations of Surgeon and Anesthetist."
American Journal of Surgery, June 1922.

"Parathyroid Deficiency and its Treatment."
Boston Medical and Surgical Journal, August 3, 1922.

"Multiple Stage Measures in Surgery of Severe Hyperthyroidism."
Boston Medical and Surgical Journal, April 27, 1922.

"Differentiation of Hyperthyroidism and of Heart Disease from Neurasthenic States."
Journal of the American Medical Association, June 10, 1922. (Dr. Lahey and Dr. Hamilton)

LAHEY, FRANK H., M.D. (*continued*)
"Diagnosis and Management of Thyroid States."
Read before Greater Boston Medical Society, Beth Israel Hospital, February 7, 1922.
"Gall Stones."
Read at Medical Club, Arlington, March 21, 1922.
"Clinic on Thyroid Disease."
Read before Group Meeting, American College of Surgeons, Portland, Maine, May 15, 1922.
"Surgical Treatment of Diseases of the Gall Bladder."
Read before Grafton and Belknap County Medical Society, Weirs, N. H., June 27, 1922.
"Treatment of Esophageal Diverticulum."
Read before Somerville Medical Society (at physician's house) October 12, 1922.
"Classification and Diagnosis of Thyroid Disease."
Read before Medford Medical Society, November 28, 1922.

LANE, WALTER A., M.D.
"Stricture of the Oesophagus, with Report of a Case."
Read before Dorchester Medical Club, March 1922.

LAWRENCE, CHARLES H., M.D.
"Adrenal Therapy."
Boston Medical and Surgical Journal, August 3, 1922.

MCKITTRICK, L. S., M.D.
"Cancer."
Read before Rotary Club, Lawrence, 1922.
"Cancer."
Read before Nurses and Public, Framingham, 1922.
"Radium in Cancer of Rectum."
Read before American College of Surgeons, Huntington Hospital, 1922, and read Cancer Week Clinic, Massachusetts General Hospital, 1922.

MILLER, RICHARD H., M.D.
"The Treatment of Tuberculous Cervical Adenitis."
Journal of the American Medical Association, July 29, 1922.
Read before the Section on Surgery, General and Abdominal at the Seventy-third Annual Session of the American Medical Association, St. Louis, May 1922.
"The Effect of Ether Anesthesia on Affernet Paths in the Decerebrate Animal."
The American Journal of Physiology, September 1922.
(Dr. Miller and Dr. Forbes).

PEMBERTON, FRANK A., M.D.
"Ovarian Gland Therapy."
Boston Medical and Surgical Journal, August 3, 1922.

ROOT, H. F., M.D.
"Treatment of Diabetic Gangrene."
Boston Medical and Surgical Journal, December 1922.
"Rare Paralyses in Diabetes."
Medical Clinics of North America, 1922.
"Lesions of the Feet in Diabetes Mellitus."
The Chiropody Journal, March 1922. Read before the Massachusetts Chiropody Association.
"Psychologic Tests applied to Diabetic Patients."
Archives of Internal Medicine, December 1922. (Dr. Root and Dr. Miles).

ROOT, H. F., M.D. (*continued*)
"Physical Measurements of Diabetic Patients."
The Journal of Metabolic Research, August 1922. (Dr. Root and Dr. Miles).

ROGERS, MARK H., M.D.
"Pathology of Tuberculosis of Joints. A Study from the Clinical Standpoint."
The Journal of Bone and Joint Surgery, October 1922.
"Traumatic Osteitis of the Wrist."
Boston Medical and Surgical Journal, June 1922.

SCUDDER, CHARLES L., M.D.
"Results of the Operative Treatment of Chronic Gastric and Duodenal Ulcer."
Annals of Surgery, 1922, Volume LXXVI, Page 470.
"Certain Problems Concerning Fractures of Bone."
Transactions American Surgical Association Volume XXXIX, Page 580.

SISE, L. F., M.D.
"Nitrous Oxide — Oxygen Anesthesia in Goiter Surgery."
Read before Boston Society of Anesthetists, March 28, 1922.
"Modern Anesthetics and Anesthetic Methods."
Read before Malden Medical Society, April 8, 1922.
"Nitrous Oxide — Oxygen Anesthesia in Dr. Lahey's Thyroid Clinic."
Read at Section of American College of Surgeons, October 26 and 27, 1922.

SMITH, GEORGE GILBERT, M.D.
"The Value of Urethroscopy in the Male."
Urological and Cutaneous Review, 1922.
"The Management of Cancer of the Bladder."
Boston Medical and Surgical Journal, July 20, 1922.

TINGLEY, LOUISA PAINE, M.D.
"Use of Light in the Surgical, Dental and Ophthalmological Professions."
Read before the New York Section of the Illuminating Engineering Society, and published in their transactions of January 1922.

TITUS, R. S., M.D.
"Obstetric Emergencies."

WALKER, I. J., M.D.
"Jejunostomy."
Boston Medical and Surgical Journal, January 26, 1922.
"Postoperative Obstruction of the Small Intestine."
Surgical Clinics of North America, August 1922.

WHITE, FRANKLIN W., M.D.
"The Clinical Importance of the Chronic Changes in the Appendix, which are Discovered by X-Ray."
Read before the American Gastro-Enterological Association, Washington, May 1, 1922. Published in their transactions and to be published in the Boston Medical and Surgical Journal, 1923.
"The Simultaneous Variation in Acidity of Different Portions of Gastric Contents and Its Relation to Fractional Analysis."
Read before the Association of American Physicians, May 2, 1922. Published in their transactions and in the Journal of the American Medical Association, October 28, 1922.
"The Value of Medical Biliary Drainage for Diagnosis and Treatment of Diseases of the Gall Bladder and Bile Ducts."
Read before the Haverhill Medical Club, October 1922.

STATISTICS, HOSPITAL IN CONCORD, FOR 1922

MISS SUSAN E. EMMOTT, R. N., *Superintendent*

Patients in Hospital January 1, 1922		18
Patients admitted during year:		
Surgical	351	
Medical	50	
Obstetrical	107	
Infants	117	
		625
Total number of patients treated		643
Discharged		622
Died (including nine stillborn)		32
Number of surgical operations:		
Major	197	
Minor	150	
		347
Number of accidents		48
Total number of hospital days		6,619
Average number patients per day		18+
Average days' stay in Hospital		10
Patients in Hospital December 31, 1922		9
Residents of Concord		270
Residents of other towns		355

THE PALMER MEMORIAL HOSPITAL
For Chronic Medical Cases

MISS SADIE A. HAGEN, *Superintendent*

DURING the year one hundred and five patients were received. Of this number thirty-five were males and seventy females. Twenty-six were discharged or transferred to other institutions. Sixty-one of the entire number cared for were victims of cancer and forty-six died. Fourteen denominations were represented and six persons gave "No religious preference." Twenty-two of the one hundred and five patients cared for paid in full, the remaining eighty-three paying only in part for their care, making the amount of free work for the year $7,196.00.

We came to the close of 1922 wishing that it might have been possible to have cared for a larger number, because from the lack of funds we have had to refuse a goodly number. Many applied for care who could not meet our minimum rate of eighteen dollars per week, and among this number were some of the most needy cases, considering them from the point of those requiring care. One of our great needs is sufficient endowment that will enable us to say "Yes" to those needing help instead of that heartbreaking "No" we have been compelled to say to so many during the past year.

The Mary E. Lunn Nurses' Home was completed about a year ago and has fulfilled all our expectations. Twelve nurses have enjoyed the comforts and home-atmosphere it affords. We are looking forward to the time when all of our nurses and other workers can be cared for outside of the hospital building.

Our list of friends has increased during the past year, a number of substantial gifts showing evidence of this fact. Friends of the late Miss Ellen Kelloge, who was a former member of Tremont Street Church, presented us with a very fine Victrola in her memory. This has been placed in the Chapel and is greatly enjoyed by the patients. At Christmas time we received another Victrola which has been put in the Sun Room on the second floor where the patients may have the pleasure of selecting their own records and this adds greatly to their enjoyment. The Rev. E. D. Mallory comes to the Hospital daily. The Epworth Leagues from the following churches have favored us on Sunday afternoons with delightful song services: Baker Memorial, Greenwood Memorial, Mattapan Church; also the Dudley Street Baptist Church and the Free Baptist

Church of Roxbury. The Young Men's Christian Association furnished music on Sunday afternoons throughout the summer months.

At Christmas time our patients were bountifully remembered by friends of the Hospital and also by personal friends. Carol singers from the Stanton Avenue Church came on Christmas Eve and delighted us, as on other occasions, with their message of song.

Drs. Nelson Wood and William E. Barnes, together with our resident physicians, Drs. T. I. Lane and Marshall C. Colcord, have done much to help and relieve the patients. Dr. Louisa Paine Tingley has also come to our assistance several times and we greatly appreciate these generous gifts of time and interest. Miss Raynes and Miss Sherman have remained in charge of the floors. They have given generously of themselves and, with the nursing force, have helped to bear the "infirmities of the weak." Miss Anderson, as Housekeeper, and Miss Hamlyn, as Office Secretary, have given faithful services.

To the Operating Committee, with Mr. H. E. Locke as Chairman, to the Corresponding Secretary, Mr. C. W. Williams, and to the Field Secretary, Rev. J. Edwin Lacount, whose council and spirit of friendliness have been a source of strength throughout the days; to the Deaconess Aid Circle for their gifts from time to time, and to the nurses and other resident workers we extend our hearty thanks. The outlook for the New Year is good and our hope is that we may be enabled to render a larger and better service to God and humanity in the days just ahead.

HOME IN HAVERHILL

MISS CLARA WOOD, *Superintendent*

THE past year, with all of its problems, has been a year of service and the Home has fulfilled its mission in ministering to those in need. Two lines of work have been carried on,—in the summer months with anaemic children and during the remaining months with women who need rest and quietness.

The success of the new plan for the Children's Work, which was first tried out in 1921, was so great that the Committee for this Home decided to continue it along the same line during the past summer. A year ago thirty children were taken to the Home and this year forty-four were received, thirty-nine remaining the entire season.

Before they were promised admittance the homes of the children were visited and the children seen. No exceptions were made to this rule, except with those who came from the New Hampshire Conference and full particulars were obtained about each child before being admitted to the Home. From those visited, only children in special need of fresh air, nourishing food, and whose parents could not afford to send them away were chosen.

In planning for the daily life of each child, their physical conditions had to be considered. Many of them came with written instructions from physicians that their greatest need was outdoor life and nourishing food. This we aimed to give them. A record of each child was kept and through the kindness of Dr. I. T. Clark, one of Haverhill's physicians, who gave us some scales, we were able to weigh each child when they came and each week and just before they returned home. All of the children showed a gain, some more than others.

Our daily program provided a devotional service, morning and evening; an industrial hour every other day; a rest hour each day, and plenty of time for play, long walks and outdoor life.

For the amusement of the children special days were planned, like Pollyanna Day, Circus Day and Picnic Day, when both children and workers enjoyed the happy time together. During the industrial hour the girls made holders, underwear, knitted face cloths and wove mats. The boys wove mats, knitted face cloths, wove hammocks and made twine baskets.

Not only physically but morally they gained, many of

them showing the need of religious instruction. It took a little time to train and instruct them but it paid for all the thought and hard work to notice the change in their daily life and at the devotional service to see how much more reverant they were than when they came.

During the summer forty-four Bible verses and fifteen hymns were committed to memory. The Bible and other stories which were told each evening were illustrated with pictures and drawings on the blackboard. On Sunday we had Sunday School in the morning and in the afternoon a special service with a speaker or a talk given by one of the workers. At the close of the summer the children dramatized the Bible Stories and songs they had learned.

The workers were devoted to the children and gave them good care. With the exception of three workers, who gave their services, all were paid. No one can review the children's work for the past year and not realize that it was a success. More children were cared for than a year ago. They all gained, physically, and, we believe, they were helped in many ways by the religious instruction and care given to them.

OUR GIRLS' COTTAGE

The cottage for working girls opened on July 1st and closed on August 31st. This part of our summer work was in charge of Miss Dorothy Alger, a Deaconess. Fifteen girls enjoyed their vacation at the cottage. The girls who came to us love the Home life, the interest taken in each girl, the social evenings, and the long walks or hikes over the hills, and the occasional trip to lake and seashore.

The devotional hour each morning helped the girls to come in touch with Spiritual things and gave them higher ideals and a purpose to make their lives one of service to others. Our girls seemed to be benefited, physically, by their outing and all expressed themselves as having had a happy vacation.

OUR WINTER WORK

During the months from January to June and from October to December the Home was kept open as a Rest Home for women. It has fulfilled its mission in providing a place where women of moderate means could come for rest and quietness and, for some who needed, a place to regain strength after illness. Thirty-five women have been our guests during those months.

Our Deaconess Matron, Miss Emma Hahn, has given another year of service.

We take this opportunity to thank all who gave to our

children's work. We thank our Home Committee and our Corresponding Secretary, Mr. C. W. Williams, for heir kindness and help both to the work and the workers. We thank the Deaconess Aid Society for supplies and for helping us to secure workers for the summer. We express our thanks to our physicians who have given medical services to both lines of our work; also the City Council of Haverhill who gave free service to one of our children at the Gen. Gale Hospital.

We review the past year's work, grateful for another year of service, and we look forward to the time when this Home may become a greater blessing than it has in the past.

HOME FOR AGED METHODIST WOMEN CONCORD, MASS.

MISS MOLLIE E. DETWILER, *Superintendent*

FOR the fifth time in its nine years of existence the Home is privileged to report an unbroken family circle. During the year both numbers and personnel have remained unchanged. The general health of the family is excellent and, despite the fact that the average age is eighty years, all are remarkably active and take a keen interest in the events of the times. The oldest member celebrates her ninety-second birthday anniversary on Januray 30th, while the youngest is in her sixty-eighth year.

We have been fortunate in securing as House Nurse, Mrs. Helena B. Hubbard. Mrs. Hubbard holds diplomas from two Training Schools for Nurses in the West and, in addition to a wide experience in private nursing, has been connected with the Boston State Hospital for seven years. Dr. Walcott has continued his services as House Physician, and the good health of the family attests the efficient care they receive from both doctor and nurse.

The regular Sunday afternoon services have been maintained throughout the year. The Rev. Davis M. Angell of Maynard and Rev. R. A. Fedje of Concord have come on alternate Sundays to hold these services. During the absence of Mr. Fedje on account of illness, Rev. Smith Owen Dexter of the Protestant Episcopal Church and Rev. Gail Cleland of the Congregational Church of Concord, very kindly substituted.

Our family are all members of the Church School in Maynard, through its Home Department, and on Mothers' Day and again on Rally Day, the pastor arranged for automobiles to carry as many of the ladies as were able to go to the church to attend the services. Rev. R. M. Pierce, pastor of Greenwood Memorial Church, Dorchester, came out in his car for Mrs. Faught, who is a member of his church, that she might have the privilege of meeting old friends and attending the services in her own church on Mothers' Day.

As has been the custom each year, the Christian Endeavor Society from the Union Church at Concord Junction have held two services at the Home, the Junior Society coming at Easter, and the Seniors on the Sunday preceding Thanksgiving. Each group brought a dainty basket of sweets for every member of the family and the Seniors gave us the fruit for our Thanksgiving dinner.

The Helping Hand Associates, an organized class of the Church School of the Park Avenue Church, West Somerville, gave us a helpful service. Also through the generosity of the Deaconess Aid Society we were able to send the family several times in rented cars to the nearest church service. This is perhaps one of the privileges which all most highly prize—the opportunity of going to the church to attend the services.

Only five of the ladies were away from the Home on vacations during the summer, but almost every day brought friends to call, so the weeks passed pleasantly for those who remained at Home. Some friends from Concord and from Boston occasionally came with their cars to take the ladies driving through the lovely streets of the town and country roads. The frequent rains prevented picnic parties on the grounds, a feature of other summers that was greatly missed by the family. Although we missed our Annual Picnic, other happy occasions somewhat filled the gap. Birthdays were celebrated by an extra treat at the table; the Fourth of July was celebrated with an indoor picnic, the rain making it impossible to use even our spacious piazza as a picnic ground.

Thanksgiving was observed as usual with a bountiful dinner, and the year's good times culminated in Christmas when we were so generously remembered by our friends. We are especially indebted to the Chairman of the Home Committee, to Miss Mabel T. Eager and her Aunt, Miss Florence Tower, to the Deaconess Aid Society, to the Deaconess Aid Circle, to the Ladies' Aid Societies of Malden Center and to Calvary Church, Arlington, for the success of our Christmas Tree. The Carol Singers came as they have every year in the past, to gladden our hearts with their beautiful music. The Christmas festivities ended on Tuesday evening following Christmas when the families from the neighborhood gathered informally at the Home and the children gave a short program which they, themselves, had planned for the occasion. Each child also had a gift for the ladies.

To all our friends who have contributed to our happiness and welfare throughout the year, we extend our thanks, especially to the Corresponding Secretary, Mr. Williams, and to the Chairman of the Home Committee, Mr. Spaulding, and we are grateful for their forbearance with our inexperience and for their cheerful response to our appeals for advice and council. Most of all do we give thanks to our Father for His continued blessings.

DEACONESS AID SOCIETY OF NEW ENGLAND

MRS. AUGUSTA E. FRYE, *President*

THE Society meets on the first Tuesday of each month in Myers Hall, Tremont Temple, Boston, at 2.00 P. M. Ten regular and four special meetings have been held during the year. In addition to the Annual Hospital Gift Box Opening and the Annual Outing held in June at the Cliff House at Winthrop, we gave a concert in March and held a sale in November. We have been able to meet our pledge of $5,000 this year beside all other hospital expenses and begin our work for the year 1923 with $1,566.72 in the treasury.

Our Membership Secretary and Organizer, Mrs. C. P. L. Bosworth has been a very faithful worker. We have a membership of 2,186 of whom 424 are Life Members.

The Hospital Committee, Miss Eliza M. Ladner, Chairman, reported many guests in the Hospital.

The Committee on the Haverhill Home, Mrs. Bowker, Chairman, has cared for that branch of our work.

The Committee on the Home for Aged Methodist Women in Concord, Mrs. S. L. Burr, Chairman, has made the old ladies most happy by visits and gifts at Christmas and during the year our Secretary, Mrs. R. W. Ford, and Corresponding Secretary, Mrs. A. L. Wight, and our Treasurer, Mrs. G. B. Law, have done their work most faithfully. We wish to thank all the workers and the many friends who have so loyally supported us in our work.

OFFICERS FOR 1923

President, Mrs. Nathan W. Frye, Woburn
Vice-President, Mrs. C. W. Williams, Boston
Recording Secretary, Mrs. R. W. Ford, Malden
Corresponding Secretary, Mrs. A. L. Wight, Malden
Treasurer, Mrs. G. B. Law, Lynn
Auditor, Mrs. H. E. Noble, Malden

ANNUAL REPORT OF THE TREASURER OF THE DEACONESS AID SOCIETY, 1922–1923

Receipts		*Expenditures*	
1922			
Jan. 1, Cash Balance	$2,953.77	Rent of Myer's Hall	$52.25
Annual Dues	438.75	Corresponding Secretary	29.95
Life Members	50.00	Mass. Ave. Expenses	178.65
Interest on Deposit	98.75	Fresh Air Work	35.00
Bazaar	21.75	Concert Expenses	18.25
Pledges	229.00	Conference Expenses	30.17
Elevator Fund	62.00	Hospital Supplies	25.00
Concert Tickets	21.00	Printing and Postage	18.25
Sale	111.69	Association for Hospital.	100.00
Mite Boxes	559.16	Flowers	6.00
		Sherbet	4.50
		Materials for Dolls	9.95
		Deaconess Home at Concord	25.00
		Guests in Hospital	380.00
		Association on Pledge	2,066.18
			$2,979.15
		Balance Jan. 3, 1923	1,566.72
	$4,545.87		$4,545.87

WEBSTER EMERGENCY FUND

1921	
January 1, Balance	$1,568.47
May 15, Interest	35.28
November 15, Interest	36.07
	$1,639.82
December 30, Association	1,000.00
Balance January 1, 1923	$639.82

AUDITOR'S REPORT

This is to certify that the accounts of Mrs. S. F. Law, Treasurer, have been carefully audited, the same found correct, and vouchers sufficient.

ELIZABETH H. NOBLE,
Auditor.

Malden, Mass.,
February 12, 1923.

DEACONESS AID CIRCLE

March 1, 1922 to March 1, 1923

IN reviewing the work of our Circle, we are happy to report progress. The Officers elected at our Annual Meeting in May were as follows:

President, Miss Mabel Brodbeck
Vice-President, Mrs. George Hodsdon
Secretary, Mrs. G. T. Cowper
Treasurer, Mrs. Charles Reed

Our monthly meetings have been very well attended and all present were anxious to sew for the Hospital. Dresser scarfs have been made for Palmer Memorial and we start on other much needed articles at our next meeting. Materials for part of the sewing have been purchased by the Circle.

Our May Luncheon was quite a success, socially and financially. Through the faithful efforts of active members the sum of $119.00 was realized.

Through our summer vacation some of the members interested themselves in preparing fancy articles for our sale, which was held in November. This very delightful party and sale of Xmas articles, cake and candy, was held on November 16th and proved to be a day of enjoyment for all. The proceeds from this sale amounted to $243.22.

Our gifts through the year have been $50.00 to aid the Fresh Air Work. At Christmas time we remembered a young girl who is a student and who is worthy of our help with a gift of $10.00. Five dollars was sent to another friend of the Circle, and to each lady in the Concord Home we sent a fancy cap and tea apron. The second instalment of $250.00 which completes our pledge of $500.00 to the Hospital Fund was also paid.

We have lost two members through removal and gained four, making our membership forty-six.

We have enjoyed all of the meetings and are happy in the work that ministers to the needs of God's children.

ARTICLES OF INCORPORATION

COMMONWEALTH OF MASSACHUSETTS

Be it known that, whereas William R. Clark, Isabella A. Cushing, Emma H. Watkins, Warren P. Adams, Charles Woodbury, Charles Parkhurst, William Nast Brodbeck and Harriet H. Warren have associated themselves with the intention of forming a corporation under the name of the "New England Deaconess Home and Training School," for the purpose of training evangelistic workers in both home and foreign fields, and utilizing the energies of Christian women in active religious work, and have complied with the provisions of the Statutes of this Commonwealth in such case made and provided, as appears from the certificate of the proper officers of said corporation, duly approved by the Commissioners of Corporation, and recorded, in this office. Now, therefore, I, Henry B. Peirce, Secretary of the Commonwealth of Massachusetts, do hereby certify that said W. R. Clark, Isabella A. Cushing, Emma H. Watkins, Warren P. Adams, Charles Woodbury, Charles Parkhurst, William Nast Brodbeck and Harriet H. Warren, their associates and successors, are legally organized and established as, and are hereby made, an existing corporation under the name of the "New England Deaconess Home and Training School," with the powers, rights and privileges, and subject to the limitations, duties and restrictions which, by law, appertain thereto.

Witness, etc., HENRY B. PEIRCE,
Secretary of the Commonwealth.

Incorporated under the general laws of the Commonwealth of Massachusetts, November 1, 1889, as per certificate of Frank J. Donahue, Secretary, January 8, 1915.

(CHAP. 204.)

AN ACT TO EXTEND THE POWERS OF THE NEW ENGLAND DEACONESS HOME AND TRAINING SCHOOL

Be it enacted, etc., as follows:

SECTION 1. The New England Deaconess Home and Training School may, in addition to its other powers, provide a home for those needing refuge, care or shelter, and may make contracts therefor with such as are able to pay for the same, and devise and carry out plans for the protection, relief, education and training of neglected, poor, sick or unfortunate persons.

SEC. 2. This act shall take effect upon its passage.

Approved April 15, 1893.

COMMONWEALTH OF MASSACHUSETTS
IN THE YEAR ONE THOUSAND NINE HUNDRED AND ONE
AN ACT

To confirm certain Proceedings and to change the Name of the New England Deaconess Home and Training School.

Be it enacted by the Senate and House of Representatives in General Court assembled and by the authority of the same, as follows:

SECTION 1. All meetings whether for organization or for conducting its business after organization heretofore held by the New England Deaconess Home and Training School since its organization under the provisions of chapter one hundred and fifteen of the Public Statutes, and all proceedings, votes and contracts of said corporation, all deeds from or to it, and all other acts and records of said corporation and of the officers thereof purporting or intended to have been done under its charter and in exercise of the franchise created thereby, shall be of the same validity and have the same force and effect as if said meetings had been regularly and properly called and holden, and the officers duly chosen in accordance with the by-laws adopted at the meeting held for the organization thereof.

SEC. 2. The name of the New England Deaconess Home and Training School is hereby changed to the New England Deaconess Association, and all gifts, grants, bequests and devises heretofore or hereafter made to said corporation under either of said names shall vest in said New England Deaconess Association.

SEC. 3. This act shall take effect upon its passage.

The above act became a law March 28, 1901.

See chapter 220 of the Acts of 1901.

BY-LAWS

OF THE

NEW ENGLAND DEACONESS ASSOCIATION

Adopted and made effective May 16, 1905. Amended Jan. 27, 1906, Jan. 23, 1912, Jan. 23, 1917, Jan. 22, 1918, Jan. 27, 1920.

ARTICLE I

Members

The Corporation shall be composed of its present members, except the *ex officio* members, or such other persons as may from time to time be chosen members by ballot at any legal meeting of the Corporation and of one minister and one layman to be chosen annually by each of the following Annual Conferences of the Methodist Episcopal Church, to wit: New England, New England Southern, New Hampshire, Vermont, Maine and East Maine Conferences. No members of the Corporation, save the members to be chosen annually by said Conferences, as aforesaid, shall hereafter be chosen in addition to the present membership of the Corporation until the present membership shall have become reduced by death, resignation or otherwise to less than thirty-five in number, and thereafter the members of the Corporation, including said members to be chosen annually by said Conferences as aforesaid, shall never exceed forty-seven in number and the majority of said members shall be members of the Methodist Episcopal Church. In case of the absence for two years of any member from all meetings of the Corporation, his place may be declared vacant by a three-quarters vote of the members present and voting at any legal meeting of the Corporation.

ARTICLE II

Officers

Section 1. The Officers of the Corporation shall be a President, one or more Vice-Presidents, a Clerk, a Treasurer, a Corresponding Secretary and an Executive Committee.

Sec. 2. The foregoing officers shall be chosen by ballot at the Annual Meeting of the Corporation and shall hold office for one year and until their successors are duly chosen and qualified in their stead. At the same meeting the Corporation shall designate the Chairman of the Executive Committee.

Sec. 3. The Executive Committee shall consist of the President, Clerk, Treasurer of the Corporation, the Chairman and Secretary of the Board of Managers, *ex officio*, and six other members.

Sec. 4. Vacancies in said offices and in the Board of Managers may be filled at any special meeting of the Corporation called for that purpose.

ARTICLE III

Duties of Officers

Section 1. Executive Committee. The Executive Committee shall have the management of the affairs of the Corporation, and in general shall have and exercise all the powers vested in the Corporation, except as otherwise provided by law or by these By-laws or by the Corporation. It may at any time demand for inspection the books or other documents relating to the Corporation. At each annual meeting it shall submit or cause the Treasurer to submit a general statement of the affairs and a report of the financial condition of the Corporation. and through the Clerk shall make report of all important action taken by it during the year. At least once every year it shall employ a public accountant to examine and audit the books, vouchers and funds, and other property of the Corporation, and shall present his report at the Annual Meeting of the Corporation. It shall be the duty of said Executive Committee to apply the moneys donated to the Corporation or received by it from collections of the several churches of said Conferences to such purposes only as may be designated by the donors or by the respective Conference Deaconess Boards, as the case may be, but subject thereto: said committee shall have power to appropriate from time to time from the available funds of the Corporation such sums as it may deem necessary for the proper conduct of the several departments or forms of work established or undertaken by the Corporation and to determine the compensation of the officers, agents and employees of the Corporation.

Sec. 2. President. The President shall preside at the meetings of the Corporation, and shall promote the interests of the Association.

Sec. 3. In the absence or disability of the President, the Executive Committee shall designate one of the Vice-Presidents to exercise all the powers and perform all the duties of the President.

Sec. 4. Clerk. The Clerk, who shall be sworn, shall keep a record of the meetings of the Corporation and Executive Committee, and shall notify members of all meetings.

Sec. 5. Treasurer. The Treasurer shall receive all money paid to the Corporation, and shall deposit the same in such bank or banks as may be designated by the Executive Committee and shall sign all checks for the disbursement in the name of the Corporation. He shall pay all bills authorized by the Executive Committee and shall make a report at each regular meeting

of said Committee, and an annual report at the Annual Meeting of the Corporation. He shall have charge of all deeds, securities, bonds or other legal papers belonging to the Corporation and shall deposit the same in the name of the Corporation in a box in some vault approved by the Executive Committee. He shall be required by the Executive Committee to give bond to the Corporation in such amount and with such sureties as shall be satisfactory to said Committee.

SEC. 6. Corresponding Secretary. The Corresponding Secretary shall represent and promote all the purposes and work of the Corporation and shall be the Executive Officer of the Corporation, with general supervision over the various departments, and shall perform such other duties as may be assigned him by the Executive Committee. He shall keep an account of all money received by him, and pay the same to the Treasurer, taking a receipt therefor. He shall make reports to the Executive Committee, at its regular meetings and an annual report to the Corporation.

ARTICLE IV

Members of the Corporation

SECTION 1. Annual Meeting. The Annual Meeting of the Corporation shall be held in Boston on the fourth Tuesday in January at such time and place as the President may direct for the purpose of choosing officers for the ensuing year and for the transaction of such other business as may legally come before the meeting.

SEC. 2. Special Meetings. Special meetings of the Corporation may be called at any time, by the direction of the President or of the Executive Committee, or at the written request of five members of the Corporation addressed to the Clerk and stating the cause for such special meeting.

SEC. 3. Quorum. At all meetings of the Corporation eleven members shall constitute a quorum for the transaction of business.

SEC. 4. Notice of Meetings The meetings of the Corporation, annual or special, shall be called by a written or printed notice thereof, addressed to each member at his place of business or residence, and mailed to him postpaid at least seven days before date of said meetings.

ARTICLE V

Meetings of the Executive Committee

SECTION 1. Regular Meetings. Regular meetings of the Executive Committee shall be held on the fourth Tuesday of January, April and October, at such hour and place as shall be designated by said Committee, or, upon its failure to act, by the Chairman.

SEC. 2. Special Meetings. Special meetings of the Executive Committee may be called at any time by direction of the Chairman or at the written request of any three members of the Committee. Notice of special meetings of the Committee shall be mailed to each member thereof at least twenty-four hours before the same are held.

SEC. 3. Quorum. Five members shall constitute a quorum at any meeting of the Executive Committee.

ARTICLE VI

Board of Managers

Upon the adoption of these By-Laws, and thereafter at the Annual Meeting, the Corporation shall designate not more than thirty-five persons, who need not be members of the Coporation, to constitute, with the members of the Executive Committee, the Corresponding Secretary, the Superintendents of the different departments, and other licensed deaconesses, equal in number to the Superintendents, a Board of Managers, to have charge of the administration of the Deaconess Home, the Deaconess Training School and the Deaconess Hospital, and such other departments or forms of work as may from time to time be established or undertaken by the Corporation, subject to the Executive Committee and to such appropriations as may be made from time to time therefor, as hereinbefore provided; to nominate annually, subject to confirmation by the Executive Committee, the Superintendents and other agents and employees necessary for the administration of the above departments; and to make such rules and regulations for its own government and for the government of the aforesaid departments as it may deem necessary, subject, however, to the approval of the committee Executive. The deaconess members of the Board of Managers, other than the Superintendents, shall be elected annually by the licensed deaconesses who are affiliated with the Association.

ARTICLE VII

Amendments

These By-Laws may be altered or amended at any meeting of the Corporation, by the vote of two-thirds of the members present and voting thereon, notice of the proposed amendment having been given in the call for the meeting.

RULES OF THE BOARD OF MANAGERS OF THE NEW ENGLAND DEACONESS ASSOCIATION

Amended February 26, 1917 and January 27, 1920

ARTICLE I

Meetings of the Board

SECTION 1. The Board of Managers shall elect annually a Chairman and Secretary at its first regular meeting, and shall hold regular meetings on the third Tuesday of each month, except July and August, at 2.30 p. m., at such place as shall be designated by the Board or, upon its failure to act, by the Chairman of the Board.

SEC. 2. Special meetings may be called at any time by the Chairman of the Board, or upon the request of any three members.

SEC. 3. Written notice of all meetings shall be mailed to the members at least twenty-four hours before the same are held.

SEC. 4. At all meetings of the Board nine members shall constitute a quorum.

ARTICLE II

Standing Committees

SECTION 1. The Board shall have the following Standing Committees, to be constituted as hereinafter provided: 1, Committee on the Home; 2, Committee on the Hospital in Boston; 3, Committee on the Hospital in Concord; 4, Committee on the Training School; 5, Committee on the Home for Aged Methodist Women; 6, Committee on Supplies; 7, Advisory Committee.

SEC. 2. The five first-named Committees shall each consist of not more than twelve (12) members, to be elected by the Board by ballot at the first meeting following the Annual Meeting of the Corporation. The Chairman and Vice-Chairman of each Committee shall be designated by the Board.

SEC. 3. The Committee on Supplies shall consist of the Corresponding Secretary, the Treasurer, and the Superintendent of the Institutions.

SEC. 4. The Advisory Committee shall consist of the Chairman of the Board of Managers, the Chairmen of the Committees on the Home and on the Hospitals and one minister elected by the Board at the meeting designated in Section 2. The Chairman of the Board shall be the Chairman of this Committee.

SEC. 5. The Corresponding Secretary shall be an *ex officio* member of all the above named Committees.

ARTICLE III

Duties of Committees

SECTION 1. The Committees on the Home, the Hospitals, the Training School and the Home for Aged Methodist Women shall have general supervision of all affairs pertaining to their respective departments, their conduct and equipment; shall carefully observe and investigate their condition and needs, and shall make reports and recommendations to the Board at its regular meetings.

SEC. 2. (*a*) The Committee on the Home shall decide upon the admission to the Home of new members, and shall have supervision of the Fresh Air Work.

(*b*) The Committees on the Hospitals in Boston and in Concord shall have charge of their respective nurses' homes and shall at their first meeting name a joint Committee on the Nurse Training Schools of the two Hospitals.

The said joint Committee shall have equal representation from each Hospital Committee and shall have charge of the Nurse Training Schools in Boston and in Concord, subject to the respective Hospital Committees.

(*c*) The Committee on the Training School for Christian Service shall decide upon all applications for admission to the School, and shall recommend for diplomas.

(*d*) The Committee on the Home for Aged Methodist Women shall receive all applications and recommend to the Board of Managers those for admission to the Home whom they deem eligible.

SEC. 3. The Committee on Supplies shall supervise the purchase of supplies for all departments.

ARTICLE IV

Committees on Nominations

Immediately following the Annual Meeting of the Corporation, the President shall appoint a committee of three to nominate the Standing Committees of the Board of Managers, which committee shall report at the first regular meeting of the Board following the Annual Meeting of the Corporation

ARTICLE V

Reports of Superintendents and Corresponding Secretary

The Superintendents of all Departments and the Corresponding Secretary shall make reports to the Board of Managers at its regular meetings. Annual Reports shall be written.

ARTICLE VI

These rules may be altered or amended at any meeting of the Board by the vote of two-thirds of the members present and voting thereon, notice of the proposed amendment having been given at the previous meeting.

TO OUR CONTRIBUTORS

By unanimous vote of the Corporation, it was decided not to publish the names of those who had made cash contributions for the work of the Association.

This is done because it seemed evident those who gave would prefer not to have their names given to the public. This decision was not reached because there is any lack of gratitude to these generous friends, but rather for their protection.

Moreover, the names of all contributors do not always reach us from the Church Treasurers and thus the lists were inevitably incomplete when published. All persons whose names are forwarded to this office are recorded on our books.

To those who have given least as well as to those who have given more the Association would express its gratitude for the generous support which has enabled it to carry on its work.

DONATIONS

It will be noticed that there is also omitted the usual list of donations of flowers, fruit, garments, etc. There is always danger that not all will be included in such lists. As it is the custom of each Superintendent to acknowledge receipt of such supplies it is thought best to omit them from this report. The gratitude of the Association is extended to all who have by such gifts aided in its work.

ANNUITIES

Friends of our work who have means which they wish to devote to the uses of the Association, but the income from which they require during their lifetime, are requested to consider our plan for annuities, concerning which we present the following information.

(1) The annuity plan makes it certain that the gift will not be diverted by any legal proceedings from the object for which it is designed. A will may be broken and a bequest made ineffective, but there is no possibility of such a result when money has been placed in the Treasury of the Association as a gift, and the Corporation has given a bond in which it pledges a certain sum to the donor as annuity thereon.

(2) Being placed in the Treasury as a gift, it is not an investment and the principal is not legally subject to a tax. Furthermore, the income is made secure by the legal obligation of a responsible Corporation and it is paid by check every six months without the necessity of even a demand therefor.

(3) The donor loses nothing by reason of the necessity of reinvestment of money from time to time, nor is there occasion for anxiety as to possible loss, as is the case with an investment. An annuitant need have no further concern as to the principal represented by the gift. His interest is in the income involved and to the payment of this under any and all circumstances the Corporation is obligated by reason of the conditions of the gift. Net assets of over $750,000 are behind all such obligations.

(4) The amount represented by the gift may immediately become available for the work to which it is to be devoted, so that, while it is still returning an income to the donor, it can be effectively employed in the beneficient work of the Association.

UNIFORM ANNUITY RATES

Based on Age of Donor

Age	*Rate per cent*	*Age*	*Rate per cent*	*Age*	*Rate per cent*	*Age*	*Rate per cent*
40	4.0	50	5	60	6	70	7
41	4.1	51	5.1	61	6.1	71	7.1
42	4.2	52	5.2	62	6.2	72	7.2
43	4.3	53	5.3	63	6.3	73	7.3
44	4.4	54	5.4	64	6.4	74	7.4
45	4.5	55	5.5	65	6.5	75	7.5
46	4.6	56	5.6	66	6.6	76	7.6
47	4.7	57	5.7	67	6.7	77	7.7
48	4.8	58	5.8	68	6.8	78	7.8
49	4.9	59	5.9	69	6.9	79	7.9

For eighty and over the rate is 8 per cent.
Inquiries may be addressed to the Field Secretary or to the Treasurer.

FORM OF BEQUEST

I hereby give and bequeath to the New England Deaconess Association, incorporated under the laws of the State of Massachusetts,..... dollars, to be paid to the Treasurer of said Society, whose receipt shall be sufficient acquittance to my executors therefor.

		Receipts	Expenditures	Def.
1923				
Sept.		16,232.89	13,064.31	3168.58
Oct.		21,609.08	17,932.76	3676.32
Nov.				
Dec.				

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